

Republic of the Philippines

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1 4 JUL 2022

MEMORANDUM

FOR

ATTY. EMELYNE V. TALABIS

Director, Land Management Bureau

THE DENR REGIONAL EXECTIVE DIRECTORS

RLGM FOCAL PERSONS DENR Regions 10, 11, 13

MS. ERLINDA DOLATRE GIZ Senior Adviser for the RLGM

FROM

THE ASSISTANT DIRECTOR

Foreign Assisted and Special Projects Service

SUBJECT

REPORT OF THE PROJECT. **PROJECT STATUS** "RESPONSIBLE LAND GOVERNANCE IN MINDANAO

(RLGM)" AS OF SECOND QUARTER CY 2022

We would like to provide you with a copy of the PSR of the RLGM Project as of 2nd quarter of CY 2022. The PSR is based on the Project Manager's Meeting held last June 23, 2022, ODA forms submitted to FASPS, PIP and coordination with the Project Management Unit at the LMB.

In summary, the Project's performance is as follows:

a. Physical performance: 50.94% as against the cumulative target of 58.75% until June 2022 or a slippage of 7.81%. a. The Project is behind schedule and will need to catch up in the remaining 10 months of project implementation.

b. Financial status:

68% or PhP155,837,058.07 utilized as against a total grant amount of PhP229,471,396.19 as of December 2021. The budget allocated for CY 2022 and CY 2023 are PhP52,221,272.95 and PhP21,413,065.17, respectively. GIZ is yet to provide the updated fund utilization as of June 2022.

c. Time Elapsed

84% (54 out of 64 months)

Also, please be informed of the following agreed actions as discussed during the 2nd quarter PM's meeting of the RLGM:

1. The DENR Region Focal Person to convene regular meetings with GIZ focal person once every two weeks for updating and to facilitate smooth implementation and completion of activities in the field. For the RLGM's inter-regional meeting, the LMB will be take the lead;

- 2. LMB to facilitate the official turn-over of equipment to the concerned Regions of the RLGM on July 11, 2022. The set of equipment are intended to be used for the unified mapping activities. The levelling off on the unified mapping activities will be done also during the said meeting. (Done)
- 3. LMB to provide FASPS a copy of LMB's request to the Office of Assistant Secretary Marcial C. Amaro, Jr. for the scheduling of the RLGM PMC meeting. FASPS to assist LMB in setting the schedule of the PMC meeting with ASec Amaro. (Done)
- 4. LMB to include the presentation of the four completed studies as part of the agenda to the PMC meeting. The same will be included in the agenda of the next One DENR-GIZ NSC meeting, preferably by 4th quarter of CY 2022.
- 5. FASPS to provide GIZ with references pertaining to the GOP process concerning the request for project cost-neutral extension.
- 6. FASPS to provide clarification on the effect of Memorandum Circular No. 1 issued by the Malacañang Re: Declaring Vacant Certain Position in the Departments, Offices, Agencies and Bureaus in the Executive Department and Fixing Rules therefore to ensure continuous and Effective Delivery of Service.
- 7. LMB to provide the Regions a template for the latter's regular reporting to LMB. This is to facilitate the PIP updating of accomplishments. LMB and GIZ will also discuss with the Regions the updated Plan of Operations. On the other hand, FASPS will reorient the concerned personnel of the LMB and GIZ on FASPS tracking forms and the process for updating the PIP in terms of the weighted accomplishment.

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8. GIZ to share the financial performance of the project on a quarterly basis.

For your information and appropriate action.

cc: Murcial C. Amaro, Jr.
Assistant Secretary, Policy, Planning and FASPS
Ms. Imelda dela Cruz
Chief, PAMD, FASPS
Ms, Jeslina B. Gorospe
Chief, PMED, FASPS

DENR Foreign-Assisted and Special Projects Service Quarterly Project Status Report As of June 2022

I. PROFILE

Project Title: Responsible Land Governance in Mindanao (RLGM)

Fund Source/s: German Federal Ministry for Economic Cooperation and Development (BMZ)

Total Project Cost: 4.0 million Euro

Signing Date: SPA approved March 10, 2021

Duration: Three (3) years (2018-2021), extended to 24 mos. (from 30 March 2021 to 30 April 2023)

Effectivity Date: June 2021

Closing Date: April 30, 2023

Implementing Agency: GIZ and DENR through LMB

Sector: Land

Regions: Regions 10,11 and 13

Provinces: Misamis Oriental, Agusan del Sur

Beneficiaries: DENR, LGUs, Upland Communities and Indigenous People

Description:

In Mindanao, around 6 million hectares (60%) of the 10 million total land surface area is classified as forest, which is designated as public lands. Of this, 4.9 million hectares is already covered by tenure instruments. There are issues and concerns pertaining to land management that needs to be addressed such as the lack of management plans in tenures areas; overlapping policies and guidelines on land management; lack of LGU capacities to enforce the legal framework for the management of public lands and natural resources; among others.

Hence, this Project will tackle the issues and concerns of the public land management in two (2) regions in Mindanao focusing the work in three areas: (1) promoting an improved institutional framework for responsible land policy at the national level; (2) developing the land management capacities of the local governments; and (3) increasing the transparency of the government's dealings and raising public awareness of land policy.

Objective:

To improve the management of public lands by national agencies, local governments and communities – including indigenous cultural communities in selected areas of Mindanao.

Expected Outputs:

- 1. The mandated national agencies developed improved mechanisms for the management of public lands;
- 2. The capacities of selected local governments in Mindanao for a responsible management of public lands are strengthened; and
- 3. The cooperation between national agencies and local governments for the exchange of information and data in relation to land use and land rights (use, ownership and property of land) is strengthened.

Components:	:	
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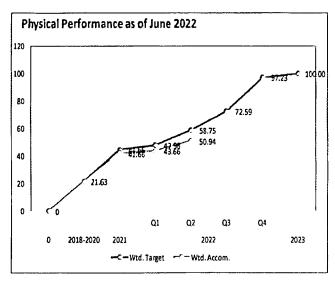
Component/Output	Output Indicators
Improving the institutional framework for responsible land policy at the national level	A climate change, conflict and gender sensitive concept for planning, budgeting and implementation of the Sustainable Integrated Area Development (SIAD) approach by the DENR is developed
	Three (3) mandated national agencies (DENR, DHSUD, and NCIP) in consultation with local governments have agreed on a joint and binding definition of land use zones for public lands and corresponding land use regulations.
	Two (2) implementation guidelines of mandated agencies integrated the agreed land use zoning definitions and the corresponding climate change, conflict and gender sensitive management principles.
2. Capacity development for land management in the local governments	Six (6) LGUs developed zoning provisions for public lands on the basis of existing physical framework plans at the Provincial and Regional level and according to national zoning definitions and standards.
	A simplified concept that codifies land use standards of national laws and corresponding land use zoning definitions for the management of public lands into local law is developed in cooperation with selected LGUs.
	Six (6) LGUs jointly created functional management structures (or enhanced existing ones) within the framework of the Sustainable Integrated Area Development (SIAD) approach for public lands in cooperation with national agencies, local governments and indigenous cultural communities.
3. Increasing the transparency of the government's dealings and raising public awareness of land policy	A decentralized information system which provides information on tenure instruments and holders, ancestral domains, forest land use plans and corresponding maps, planning as well as monitoring to the public is incorporated in the centralized DENR information system for 2 regions.
	Three (3) mandated national agencies (DENR, DHSUD, and NCIP) have agreed on a procedure to share and publish information and data relevant for the management of public lands.
	Six (6) multi-stakeholder dialogues, with participation of civil society organizations, have produced recommendations for the implementation of national guidelines and respective lessons learnt regarding management of public land.
	Information and education campaigns regarding the principals of sustainable land use and management in 2 regions have reached up to 20,000 people.

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II. PROJECT STATUS

1. Physical



With a time elapsed of 84% (54 out of 64 months), the project has achieved an overall/cumulative physical accomplishment of 50.94% as against the target of 58.75% until June 2022 or a slippage of 7.81%. The slippage accounts for the backlog activities under Outputs A and C which are rescheduled for 3rd and 4th quarter of CY 2022.

As mentioned in the previous report, the significant difference between the time elapsed (84%) and cumulative percentage accomplishment (50.94%) can be attributed to the following:

- The GIZ was commissioned by the BMZ to implement this project in CY 2018 but the Special Authority from the Office of the

President was issued only on March 10, 2021 and the signing of the IA took place only in June 2021. Hence, DENRs' full participation in this project started only in CY 2021.

- The big gap is due to the backlogs incurred from CY 2018 to 2020 which were reflected on the updated Plan of Operation after the signing of the Implementation Agreement.
- All activities after December 2021 were programmed in the remaining 16 months of the project implementation. The table below shows the weighted target and accomplishment per output/year based on the adjusted program of activities in the PIP.

		20	2021		2022						2023		
Summary	Actual 2018-2020			(21	Q	2	Q:	3	Q4		Q1	
		WT	WA	WT	WA	WT	WA	WT	WA	WT	WA	WT	WA
Output A	3,41	2.50	2.50	0.04	0.00	1.54	1.00	2.95		9.55		_	
Output B	4.66	16.72	13.72	0.00	0.00	7.62	6.00	7.79		2.71		0.50	
Output C	9.56	2.44	2.44	3.00	2.00	1.33	0.00	2.83		8.83		2.00	
Project Management	4.00	1.36	1.36	0.27		0.27	0.27	0.27		3.55		0.27	
TOTAL	21.63	23,02	20.02	3.31	2.00	10.76	7.27	13.84	0	24.64	0	2.77	0

The table above shows that there is a very minimal increment in terms of weighted performance from 1st to 2nd quarter of CY 2022 i.e., 7.27%. Given the remaining 10 months of the project implementation, the project will need to catch-up with the current backlogs in order to narrow down the gap between the overall target and accomplishment of the project.

a.1 Second Quarter CY 2022

The Project Management Unit at LMB and GIZ reported during the Second Quarter PM's Meeting the following accomplishments for the reporting period:

Output A

• Completed the Report on Study of ADR and is now being reviewed by LMB and GIZ. Finalization and acceptance of the said report is expected by July 15, 2022.

Output B

- Completed the target activities for the Harmonization of BDP (Brgy. Carmen, Davao City and Sinoron, Sta. Cruz) to ADSDPP
- Completed the updating of the PA Management Plan of the BLGU Sinoron

Output C

- Procurement of the equipment for unified mapping was completed and turned-over to the concerned DENR Regional offices on July 11, 2022.
- Procurement of technical consultants is ongoing. GIZ informed that the contract of the national consultant might be signed by 2nd of July 2022. An orientation will also be conducted prior to the GIS expert dispatch in the Region.
- Learning Exchange and Site Visit in Regions 11 and 10 were conducted last April 27-28, 2022 and June 16-17, 2022, respectively. The target site visit for Region 13 is on the 4th week of July 2022.

a.2 Cumulative accomplishment (CY 2018-June 2022)

For the **cumulative accomplishment**, the status of the following milestones and outputs were noted during the second quarter PM's meeting:

Target Outputs/Activities	arget Outputs/Activities Output/Milestones Indicator	
Output A The mandated national agencies have of		
mechanisms for the management of pu		
1. A climate change, conflict and gender sensitive concept for planning, budgeting and implementation of the Sustainable Integrated Area Development (SIAD) approach by the Department of Environment and Natural Resources (DENR) is developed.	Enhanced LSDF presented to the concerned agencies and finalized for adoption through a draft DAO or Executive Order.	Completed.
developed.	- Study on land-related laws conducted and the result presented to the RLGM PMC and IATWG.	Completed. List of completed studies are as follows: a) Enhanced LSDF 2019-2040; b) Devolution of ENR functions to LGUs; c) When Land claims, Mandates and jurisdictions Overlap: Findings and Recommendations from the Review of Documents Related to the Implementation of Joint Administrative Order 01-2012 in Regions 10 and 13; d) Towards Sustainable Development: Integrated Approach to Land Governance; e) Nature, Scope and Status of Devolved ENR Services, including comanagement practices; and f) Study Report on JAO 1

	The definition of commonly	- Dialogue forums on the issues of land ownership and land use at regional level established and strengthened	Completed. Completed the following: Dialogue Project Training Modules; Dialogue Project Training Modules: Online Course; Process Guide: Organizing Community Dialogues on Land and other Related Issues; and Process Guide: How to Organize Online Training Reports prepared on dialogues on land ownership and land tenure conducted under the project: Dialogue on the overlapping land claims in Claveria (dated 27 February 2020); Inception Report: Facilitating Pilot Testing of Dialogue Processes for Establishing Platform for Overlapping Land Claims and Land Tenure (dated 10 January 2020) Final report: Pilot Testing of Dialogue Processes in Aid of Establishing Platform for Addressing Overlapping Land Claims and Land Tenure (dated 24 July 2020) Completed.
u p m	Ised terms and FAQs in Land use slanning, administration and nanagement is developed and presented to the DHSUD and NCIP	promotion/legislation supported - executive and legislative round table discussion - technical inputs for the passage of the National Land Use Policy	Report on "Consultancy to Clarify Definition of Commonly Used Terms and Frequently- Asked Questions (FAQs) in Planning/Land Administration and Management" submitted to the DENR.
th ar ze ap ar	. Two (2) guidelines and/or egulations on implementation by the mandated agencies are vailable, in which the rules on oning have been integrated with ppropriate climate change, conflict and gender-sensitive management rinciples.	- Support to strengthen Policy (CLUP Guideline and Zoning Ordinance)	Behind schedule. Targeted until 4th quarter of CY 2022
		- Support to Policy Formulation: Partnership arrangements in the implementation of Co- management strategy	Behind schedule. Targeted until 4th quarter of CY 2022
Т	Output B. The capacities of local governments eveloped for a responsible land administ	ration and management	
1. de 2.e e: th		Six (6) LGUs developed a harmonized CLUP/ADSDPP model	

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Model 1: Support to Harmonization of FLUP, ADSDPP and CLUP in Balingasag (2022)	- Draft CLUP with reference to ADSDPPs and FLUP	Target completion by 3 rd quarter of CY 2022
Model 2: Balatukan Model - Harmonization of ADSDPP, FLUP into the PAMP (2021-2022)	- Harmonized ADSDPP, FLUP and PAMP	Target completion moved from 2 nd quarter to 3 rd quarter of CY 2022
Model 3: Harmonization of BDP (Brgy. Carmen, Davao City and Sinoron Sta. Cruz) to ADSDPP (2020-2021)	- Aerial map in Brgy. Carmen, Davao City and Brgy Sinoron, Sta Cruz	Completed.
'Model 4: Harmonized ICC Plan into the BLGU Sinoron BDP & MANP PAMP	- Learning Exchanges on Experiences	Completed.
Model 5: AMWS PAMP Updating Consultancy supporting DENR 13, PGAS & LGU SF & Rosario (R2R)	- Digitalized AMWS Community Mapping series 1 (Oct 2019 and Feb 2020)	'Harmonization and interfacing of different land- and sector related planning regimes that is climate change resilient, conflict-, cuture-, gender-sensitive in AMWS (2020-2021)
	Skills upgrading on the application of geographical information systems (GIS) in land management for regional authorities and LGU partners	Completed. Submitted Report on the "Elaboration of the Concept and Approaches of GIS Application in Land Management": Part J - Final Report Part 2 - Communication Plan - Narrative Report on the Baseline Survey on the Land Governance Management Radio Program
	Capacity building for partners on application of Conflict Sensitivity, Do No Harm and Non-violent Communications approaches and facilitation of dialogues on various land issues (management, planning, conflict, land register) at local level	Completed the following: - Training Report: Do No Harm - Conflict Sensitivity for Dialogue Facilitator; - Summative Report: COCO ASENSO: Kalambuan sa Kalubihan (Education and Awareness Raising on Climate Change Adaptation and Mitigation in Coconut and Upland Farms through a Radio Program - E-learning explainer video production on CS, DNH and NVC (2020)
2. A simplified strategy has been developed in cooperation with local governments for the transferal into local legislation of national legal requirements on the management of public lands, and the corresponding land-use standards.		
- Conceptual development of common management structures (e.g. co-management, Devolved ENR Services)	Impact of COVID-19 through enhancing food, nutrition and tenure security of rural households in Northern Mindanao (GA) (2020- 2021) mitigated LS on "Improving	Completed. Terminal Report submitted Re: "Study on Mitigating the Impact of COVID-19 through Enhancing Food, Nutrition, and Tenure Security of Rural Households in Northern Mindanao" Target completion by 2 nd quarter of Cy
	Capacities on Conflict- Sensitive Environment & Natural Resources	2022

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	Management for LGUs in Gingoog Bay Area (2021-2022)"	
- Climate change adaptation & mitigation in coconut and upland farms (GBA)	7 trainings on LGU level for LGU staff and brgy technicians (Oct-Dec 2020) conducted	Completed
	2 trainings of trainors (4 days) climate resilient coconut (Feb 2021)	Final Reports and Modules on Trainings of Trainors and Training on Climate Resilient Coconut Farm Management
	Education and Awareness Raising on Climate Change Adaptation Mitigation in Coconut & Upland Farms thru radio program (2020-2021)	Completed
	Facilitating the Piloting of Improving Upland Land- Use through Private Partnership (2020)	Completed
- Implementation of feasible Co- management arrangements in the implementation of devolved ENR services focusing land management	Principles & practices on collaboration & partnerships in the implementation of devolved ENR functions in selected LGUs in R10, R11 and CARAGA (2020-2021) assessed and documented	Target completion by 3 rd quarter of CY 2022
3. In cooperation with national agencies and local communities — including indigenous cultural communities — in the course of the sustainable integrated area development (SIAD) approach to public lands, 6 local governments have agreed a common management structure.	Resolutions issued by 6 LGUs/PAMB agreeing to a collaborative management structure Food security through sustainable management of land Collaborative land management promoted ADR manual is presented and approved for dissemination	Target completion by 3rd quarter of CY 2022
Output C		
The cooperation between national agence for the exchange of information and data land rights has been strengthened.		
- A decentralized information system, which provides information on tenure instruments and holders, ancestral domains, forest land use plans and corresponding maps, planning as well as monitoring to the public is incorporated in the centralized DENR information system for 2	- Unified map of the pilot sites in 3 Regions prepared and available for use by the national and local government agencies for development planning and monitoring of tenure issues	Target completion by 4 th quarter of CY 2022. Procurement of technical consultants for the unified mapping is ongoing. Deadline for submission of BIDS was last 22 March 2022. Procurement of the equipment for unified mapping was completed. The
regions.	- Training on the preparation of the	said equipment was officially turned- over to the concerned DENR Regions last July 11, 2022.

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	unified map conducted for DENR and NCIP in R10, 11 and 13 - A draft procedure on the preparation and use of the unified map submitted to the DENR, DHSUD and NCIP	
Assess the existing data infrastructure, current processes & explore options for an efficient & effective Digital Cadastral Database (DCDB) Expansion (2019-2020)	- Report on the "Assessment the Existing Data Infrastructure, Current processes & Explore options for an Efficient & Effective Digital Cadastral Database (DCDB) Expansion (2019-2020"	Completed
Three (3) mandated agencies (DENR, DHSUD, NCIP) have agreed to a procedure for the preparation and publication of information and data relevant to the management of public lands.	Knowledge management (2021-2022) Documentation of Success Stories (2022) RLGM Communication Strategy	Target completion by 4th quarter of CY 2022 Ongoing consultancy on RLGM Knowledge Management: Draft Information Brochure (GIS Application in Land Management) Strategic Communication Framework and Plan completed.
Six (6) multi stakeholder dialogues, with participation of civil society organizations, have produced recommendations for the implementation of national guidelines and respective lessons learnt regarding management of public land.		Completed. Documentation will be included in the KP's of the project.
Information and education campaigns regarding the principals of sustainable land use and management in 2 regions have reached up to 20,000 people		Completed.

Out of the 26 target milestones and outputs, 17 have already been completed; 4 are targeted to be completed by 3rd quarter and 4 are targeted by 4th quarter of CY 2022.

2. Financial

The Project has a total grant amount of PhP229,471,396.19. Of this, a total of PhP155,837,058.07 was utilized as of December 2021. GIZ is yet to provide the updated fund utilization as of March 2022. The budget allocated for CY 2022 and CY 2023 are PhP52,221,272.95 and PhP 21,413,065.17, respectively. The GIZ is yet to provide updates on the financial status of the project as of June 2022.

III. UPDATES ON PREVIOUS AGREED ACTIONS

It should be noted that all agreed actions in the previous PM's meeting have already been addressed except for the GIZ's sharing with LMB of the Financing Agreements.

Issue/Concern	Actions taken/to be taken
CY 2021 Financing Agreement entered into by the	Reports of Consultants engaged for the
Project with other agencies and the corresponding outputs During the 4th quarter CY 2021 PM's meeting of the RLGM, it was agreed that the LMB will request the	conduct of various studies of the RLGM have already been submitted to LMB and FASPS. Copy of the Financing Agreements is yet to be shared by the GIZ.
GIZ copy/ies of the Financing Agreements and corresponding outputs.	
Presentation of completed studies	• Done.
Item 5.4 of the IA indicates that any report or outputs results from the RLGM should have the concurrence of both the GIZ and DENR. It should be noted, however, that ten (10) land-related studies have been completed prior to the signing of the IA. These have already been presented to the IATWG.	
Preparation of the Project Implementation Plan (PIP)	• Done.
Submission of the Physical and Financial Report as of 4th quarter of CY 2022	Done.
	The project is reminded, however, to observe regular submission of report using the FASPS Tracking Forms.
First Quarter of CY 2022	
FASPS to facilitate the conduct of face-face meeting with LMB, GIZ and concerned unit of FASPS on April 4-5, 2022 for the finalization of the PIP. LMB and GIZ will complete the assigning of criterion weights per output prior to the said meeting.	• Done
LMB and GIZ including the participating Regions to conduct assessment of the project accomplishment and field visit on April 19-22, 2022. The objective is to determine the remaining outputs to be accomplished within the remaining period of the project and to determine if there is a need to request for time extension without additional cost. GIZ will host the said activity. Reschedule in May 2022	• Done
GIZ to share all technical reports and outputs of consultancies under RLGM and all learning modules for reference of the FASPS KM Group and in coming-up with an Article, for inclusion in the FASPS Quarterly Newsletter	• Done

IV. AGREED ACTIONS DURING THE FY 2022 2nd Quarter PM'S MEETING

1. The DENR Region Focal Person to convene regular meetings with GIZ focal person once every two weeks for updating and to facilitate smooth implementation and completion of activities in the field. For the RLGM's inter-regional meeting, the LMB will be take the lead;

The GIZ emphasized that the regular meeting will help everyone to reconnect with the Project Plan. GIZ can proceed with the implementation of the plan but it is important to agree with the DENR counterpart on their participation in the activities to be undertaken. It was explained that GIZ cannot always wait for the availability of the DENR as the project has also timelines to consider. However, DENR counterpart is requested to participate during the meeting regarding project updating.

- 2. LMB to facilitate the official turn-over of equipment to the concerned Regions of the RLGM on July 11, 2022. The set of equipment are intended to be used for the unified mapping activities. The levelling off on the unified mapping activities will be done also during the said meeting. (Done)
- 3. LMB to provide FASPS a copy of LMB's request to the Office of Assistant Secretary Marcial C. Amaro, Jr. for the scheduling of the RLGM PMC meeting. FASPS to assist LMB in setting the schedule of the PMC meeting with ASec Amaro. (Done)

 It was emphasized that this meeting is important to be able to present the LSF study and other completed studies of the RLGM, for review/comments and/acceptance of the results.
- 4. LMB to include the presentation of the four completed studies as part of the agenda to the PMC meeting. The same will be included in the agenda of the next One DENR-GIZ NSC meeting, preferably by 4th quarter of CY 2022.
- 5. FASPS to provide GIZ with references pertaining to the GOP process concerning the request for project extension.

As reported during the 2nd quarter PM's meeting, the GIZ expression of interest for the costneutral extension until Dec. 2023 was included already in the recent Report submitted to the BMZ. GIZ is anticipating delays in the completion of some activities such as the packaging of the knowledge products as the acceptance of the completed studies are still being facilitated. Once the BMZ approves the request, a planning workshop of implementing partners will be conducted.

On the GIZ request for the LMB's endorsement of said cost-neutral extension, FASPS informed the GIZ that request for extension should also be endorsed by the NEDA and DOF. FASPS will provide the references for the GOP process as presented by FASPS during the last One DENR-GIZ NSC meeting.

6. FASPS to provide clarification on the effect of Memorandum Circular No. 1 issued by the Malacañang Re: Declaring Vacant Certain Position in the Departments, Offices, Agencies and Bureaus in the Executive Department and Fixing Rules therefore to ensure Continous and Effective Delivery of Service.

The said MC has no clear provision on the hiring of contractual personnel under foreign-assisted projects. In the case of the RLGM, GIS personnel will be hired starting July 2022. On this, LMB and the Regions would like to request for an official letter/memorandum from the FASPS Director authorizing the said hiring as basis of the concerned Regions.

- 7. LMB to provide the Regions a template for the latter's regular reporting to LMB. This is to facilitate the PIP updating of accomplishments. LMB and GIZ will also discuss with the Regions the updated Plan of Operations. On the other hand, FASPS will re-orient the concerned personnel of the LMB and GIZ on FASPS tracking forms and the process for updating the PIP in terms of the weighted accomplishment.
- 8. GIZ to share the financial performance of the project on a quarterly basis.

Prepared by:

BELEN S. PANGANIBAN PEO III, FASPS-PMD Noted By:

EDDIE BY ABUGAN, JR Chief, FASPS-PMD