



Republic of the Philippines
Department of Environment and Natural Resources
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MEMORANDUM

FOR : **The Executive Director**
National Water Resources Board

The General Manager
Laguna Lake Development Authority

The Directors
Biodiversity Management Bureau
Environmental Management Bureau
Forest Management Bureau
Mines and Geosciences Bureau
Land Management Bureau

FROM : **The OIC Director**
Policy and Planning Service

SUBJECT : **EXECUTIVE ORDER (EO) NO. 18. ENTITLED "CONSTITUTING GREEN LANES FOR STRATEGIC INVESTMENTS"**

DATE : 02 MAY 2023

This has reference to the recently issued Executive Order (EO) No. 18 entitled, "*Constituting Green Lanes for Strategic Investments*", which was signed by Executive Secretary Lucas P. Bersamin on 23 February 2023.

BACKGROUND

EO No. 18 is consistent with the current administration's Eight-Point Socioeconomic Agenda and serves as a crucial part of its efforts to implement policy reforms that will facilitate ease of doing business in the Philippines. It covers all national government agencies (NGAs) and their regional and provincial offices, government-owned or -controlled corporations (GOCCs), local government units (LGUs), and other government instrumentalities.

EO no. 18 mandates the creation of a Single Point Entry and Green Lanes for Strategic Investments.

- Single Point of Entry, wherein the DTI-Board of Investments (BOI) shall establish a One-Stop-Action-Center for Strategic Investments (OSAC-SI) within six (6) months from the issuance of EO No. 18. The OSAC-Si will serve as a single point of entry for all projects qualified as strategic.
- The Green Lanes for Strategic Investments, wherein the concerned NGAs, including their regional and provincial offices when applicable, LGUs, and quasi-judicial bodies shall establish or designate, whichever is applicable, a Green Lane within their offices in charge of expediting and streamlining the processes and requirements for the issuance of permits and licenses of Strategic Investments endorsed by the OSAC-SI.
- Under the EO, strategic investments are those which are aligned with the PDP and are expected to contribute significantly to the Philippine economy by bringing significant capital or investments, contributing to the country's balance of payments, and improving the country's infrastructure capabilities. Strategic investments are classified into three:
 1. Highly desirable projects;
 2. Foreign Direct Investments (FDIs); and
 3. Projects or activities under the Strategic Investment Priority Plan (SIPP).
- Pursuant to Section 5 of EO 18, NGAs and LGUs shall act on the application for the issuance of permits of licenses within the prescribed period of time provided in the concerned agency of LGU Citizen's Charter (original period), which shall not be longer than: 1) three (3) working days for single transactions; 2) seven (7) working days for complex transactions; and 3) Twenty (20) working days for highly technical transactions, from the date the complete application was received.
- Similarly, on Section 6. Issuance of Permits and Licenses, states that the NGA or LGU shall issue the requested permit or license, after the lapse of the original or extension period under Section 5, otherwise the Department of Trade and Industry – Board of Investment (DTI-BOI) shall endorse the case to the Anti-Red Tape Authority (ARTA).

This Office identified the following Bureaus and Attached Agencies that issue permits: Biodiversity Management Bureau (BMB), Environmental Management Bureau (EMB), Forest Management Bureau (FMB), Mines and Geosciences Bureau (MGB), Land Management Bureau (LMB), Laguna Lake Development Authority (LLDA) and National Water Resources Board (NWRB). Likewise, it may be recalled that in an email dated 24 March 2023, we requested a list of permits being issued by the above-mentioned Offices.

ACTION REQUESTED

In this regard, we would like to request your respective Office to nominate a focal person/s on the implementation of the E.O. No. 18. We would appreciate receiving your nomination using this format (*Name/ Office/ Designation/ Contact information: email and Viber-activated number*) on or before 04 May 2023 through our email address: psddivision@gmail.com. For your reference, enclosed is the relevant materials regarding EO No. 18, and a copy of consolidated permits.

For your information and appropriate action, please.


CHERYL LOISE T. LEAL

Permitting under the purview of the DENR



Land Sector

Permits	Days Processing	Reference
ISSUANCE OF CERTIFICATION OF LAND STATUS AND/OR CERTIFICATION OF SURVEY CLAIMANT	Without issues - 1 day, 3 hours & 45 min; With issues - 4 days, 3 hours & 45 min.	CITIZEN'S CHARTER NO. RO-L-01. I
ISSUANCE OF SURVEY AUTHORITY	3 days, 4 hours & 55min. or more depending on the location and size of the area	CITIZEN'S CHARTER NO. RO-L-02
APPLICATION FOR FREE PATENT (AGRICULTURAL)	120 days maximum	CITIZEN'S CHARTER NO. RO-L-03.
APPLICATION FOR FREE PATENT (RESIDENTIAL)	125 days maximum	CITIZEN'S CHARTER NO. RO-L-04.
FORESHORE LEASE APPLICATION	103 days - 108 days; 2 days filing and referral; conduct of preliminary investigation 7 days; Appraisal report submission by propel channel 5 days; Approval of Appraisal 3 days PENRO, 5 days REDs, 10 days Secretary; Publication/posting of notice to right to lease the land 45 days; Public bidding 2 days; Issuance of award and preparation of foreshore lease agreements 3 days; signing of agreements PENRO 3-5 days, RED 7 days, 15 days Secretary; Transmittal of approved and notarization of FLA 1 day	DAO 2004-24 " Revised Rules and Regulations Governing the Administration and Management of Foreshore lands.

Environmental Sector

Permits	Days Processing	Reference
CERTIFICATE OF NON-COVERAGE (CNC)	1 day	
ENVIRONMENTAL COMPLIANCE CERTIFICATE (ECC)	20 days; 3 days Screening; Evaluation/ Review 3 - 6 days; Final Review 5 - 11 days; Recommendation 4-15 days; Decision 3-18 days	
CERTIFICATE OF CONFORMITY (COC)	20 days;	EMB Memorandum dated 06 July 2020
PERMIT TO OPERATE AIR (PTO)	20 days	
DISCHARGE PERMIT (DP)	20 days	Legend: with auto forward/approval function ✓ without x
CHEMICAL CONTROL ORDER REGISTRATION (CCOR)	20 days	
CHEMICAL CONTROL ORDER IMPORTATION (CCOI)	20 days	
PRIORITY CHEMICAL LIST COMPLIANCE (PCLC)	20 days	
PRIORITY CHEMICAL LIST EXEMPTION (PCLE)	20 days	
PRE MANUFACTURE AND PRE IMPORTATION NOTIFICATION ABBREVIATED (PMPIN-A)	90 days	
PRE MANUFACTURE AND PRE IMPORTATION NOTIFICATION DETAILED (PMPIN-D)	90 days	

Environmental Sector

Permits	Days Processing	Reference
Polymer Exemption (POLEX)	20 days	
Small Quantity Importation (SQI)	20 days	
Certificate of Registration for Importation of ODS/HFC (COR)	20 days	
Pre Shipment Importation Clearance of ODS/HFC (PSIC)	20 days	EMB Memorandum dated 06 July 2020
Registration for Dealer Reseller and Retailers of ODS/HFC (ODSDR)	20 days	Legend: ✓
Registration for Service Providers of ODS/HFC using Equipment (ODSSP)	20 days	with auto forward/approval function x
Registry Certificate for the Importation of Recyclable Materials containing Hazardous Substances (IR)	20 days	
Importation Clearance of Recyclable Materials containing Hazardous Substances (IC)	20 days	

Environmental Sector

Permits	Days Processing	Reference
HAZARDOUS WASTE GENERATOR REGISTRATION (HWID)	20 days	
PERMIT TO TRANSPORT (PTT)	20 days	EMB Memorandum dated 06 July 2020
TRANSPORTER REGISTRATION (TR)	20 days	
TSD FACILITY REGISTRATION	20 days	Legend: with auto forward/approval function ✓ without X
CEMENT KILN CO-PROCESSING REGISTRATION	20 days	
HAZARDOUS WASTE NOTIFICATION	20 days	
HAZARDOUS WASTE EXPORT CLEARANCE	20 days	
POLLUTION CONTROL OFFICER ACCREDITATION (PCOA)	15 days	

Biodiversity Sector

Permits	Days Processing	Reference
CITES PERMITS	2-3 Days	DAO 2004-55 (https://bmb.gov.ph/downloads/WRD/permits/cites_import_process_flow_infographics.png)
CITES IMPORT PERMIT	2-3 Days	DAO 2004-55 (https://bmb.gov.ph/downloads/WRD/permits/cites_export_process_flow_infographics.png)
CITES EXPORT PERMIT	2-3 Days	DAO 2004-55 (https://bmb.gov.ph/downloads/WRD/permits/cites_re-export_process_flow_infographics.png)
CITES RE-EXPORT PERMIT		
GRATUITOUS PERMIT AND MOA REQUIREMENTS		https://bmb.gov.ph/downloads/WRD/permits/process_flow_gp_2021.pdf

Forestry Sector

Permits	Days Processing	Reference
ISSUANCE OF PRIVATE TREE PLANTATION REGISTRATION (PTPR)	16 days, 3 hrs and 50 min. **Additional time may be needed depending on the location and size of area, and bulk of transactions received.	CITIZEN'S CHARTER NO. RO-F-01.
ISSUANCE OF CERTIFICATE OF VERIFICATION (COV) FOR THE TRANSPORT OF PLANTED TREES WITHIN PRIVATE LAND, NON-TIMBER FOREST PRODUCTS EXCEPT RATTAN AND BAMBOO	3 days, 4 hours & 45 min.	CITIZEN'S CHARTER NO. RO-F-03a.
ISSUANCE OF CERTIFICATE OF LUMBER ORIGIN (CLO) FOR PROCESSED LOGS/ LUMBER FROM WOOD PROCESSING PLANT TO OTHER WPP OR DESIRED DESTINATION/S	2 days, 4 hours & 45 min.	CITIZEN'S CHARTER NO. RO-F-03b.
APPLICATION FOR CHAINSAW REGISTRATION	2 days, 4 hours & 30 min.	CITIZEN'S CHARTER NO. RO-F-04.
ISSUANCE OF TREE CUTTING AND/OR EARTH BALLING PERMIT FOR TREES AFFECTED BY PROJECTS OF NATIONAL GOVERNMENT AGENCIES (DPWH, DOTR, DEPED, DA, DOH, CHED, DOE, AND NIA)	16 days, 6 hrs & 50 mins	CITIZEN'S CHARTER NO. RO-F-05.
ISSUANCE OF TREE CUTTING PERMIT FOR PLANTED TREES AND NATURALLY GROWING TREES FOUND WITHIN PUBLIC PLACES (PLAZA, PUBLIC PARKS, SCHOOL PREMISES OR POLITICAL SUBDIVISIONS) FOR PURPOSES OF PUBLIC SAFETY	32 days, 4 hrs & 20 mins (for relatively non-remote areas) to 34 days, 4 hrs & 20 mins (for relatively remote areas)	CITIZEN'S CHARTER NO. RO-F-06.

Mining Sector

Permits	Days Processing	Reference
RENEWAL OF EXPLORATION PERIOD UNDER MINERAL PRODUCTION SHARING AGREEMENTS. FINANCIAL OR TECHNICAL ASSISTANCE AGREEMENTS	19 days; 1 day filing of the application by the Permittee in the Records Section; 1 day checking of mandatory acceptance requirements; 1 day Securing Orders of payment; within 15 days Signing of Renewed permit by he MGB Director; 1 day to 1 week Payment of Occupation and Registration Fees by Permittee and Release of the Renewed Permit by the Regional Office	https://mgb.gov.ph/attachments/article/53/PFEP.pdf
EXPLORATION PERMITS (EP) APPLICATION	30 days	
EXPLORATION PERMIT'S FIRST AND SECOND RENEWAL	23 days	
EXPLORATION PERMIT'S THIRD RENEWAL	31 days	
SPECIAL MINES PERMIT APPLICATION		https://mgb.gov.ph/attachments/article/53/PFSMP.pdf
MINERAL PROCESSING PERMIT APPLICATION		https://mgb.gov.ph/attachments/article/53/PFMP.pdf
MINERAL ORE EXPORT PERMIT		https://mgb.gov.ph/attachments/article/53/PFMOEP.pdf

Water Sector - NWRB

Permits	Days Processing	Reference
ISSUANCE OF CONDITIONAL WATER PERMIT (GROUNDWATER) (EXISTING)	20 days (Qualified for multiple stage highly technical process)	NWRB Citizen Chapter (For processes applicable to energy related projects, the timelines provided by RA 11234 (EVOSS ACT) shall be complied with". For NWRB, the time frame is sixty (60) calendar days (Sec. 13, g).)
ISSUANCE OF CONDITIONAL WATER PERMIT (GROUNDWATER) (PROPOSED)	20 days (Qualified for Highly Technical Multiple Stage Process)	NWRB Citizen Chapter (For processes applicable to energy related projects, the timelines provided by RA 11234 (EVOSS ACT) shall be complied with". For NWRB, the time frame is sixty (60) calendar days (Sec. 13, g).)
ISSUANCE OF CONDITIONAL WATER PERMIT (SURFACE WATER)	20 days (Qualified for Highly Technical Multiple Stage Process)	NWRB Citizen Chapter
ISSUANCE OF PERMIT TO DRILL FOR OBSERVATION AND MONITORING WELLS	4 Days	NWRB Citizen Chapter

Water Sector – LLDA

[Refers to the permit being issued by the Authority for establishment that are abstracting lake waters and other bodies of water within the Laguna de Bay Region]

Permits	Days Processing	Reference
DISCHARGE PERMIT (DP) NEW	20 working days	LLDA Memorandum Circular 2017-01 dated 03 Jan. 2017 (https://llda.gov.ph/wp-content/uploads/dox/mc/2017/mc-2017-01.pdf) https://llda.gov.ph/discharge-permit-dp-new/
DISCHARGE PERMIT (DP) RENEWAL	20 working days	LLDA Citizen's Chapter
DISCHARGE PERMIT (DP) REVALIDATION	3 days	LLDA Citizen's Chapter
SURFACE WATER PERMIT (SWP) – IRRIGATION/AGRICULTURAL USE (NEW)	20 working days Note: 20 working days processing time will start only after the 30 days posting lapses (15 days posting and 15 days for filing of verified protest)	LLDA Citizen's Chapter
SURFACE WATER PERMIT (SWP) – IRRIGATION/AGRICULTURAL USE (RENEWAL)	20 working days	LLDA Citizen's Chapter

Water Sector - LLDA

[Refers to the permit being issued by the Authority for establishments that are abstracting lake waters and other bodies of water within the Laguna de Bay Region]

Permits	Days Processing	Reference
SURFACE WATER PERMIT (SWP) – INDUSTRIAL USE (RENEWAL)	20 working days	LLDA Citizen's Chapter
SURFACE WATER PERMIT (SWP) – LIVESTOCK USE (NEW)	20 working days Note: 20 working days processing time will start only after the 30 days posting lapses (15 days posting and 15 days for filing of verified protest)	LLDA Citizen's Chapter
SURFACE WATER PERMIT (SWP) – LIVESTOCK USE (RENEWAL)	20 working days	LLDA Citizen's Chapter
SURFACE WATER PERMIT (SWP) – MUNICIPAL USE (NEW)	20 working days Note: 20 working days processing time will start only after the 30 days posting lapses (15 days posting and 15 days for filing of verified protest)	LLDA Citizen's Chapter
SURFACE WATER PERMIT (SWP) – MUNICIPAL USE (RENEWAL)	20 working days	LLDA Citizen's Chapter

Water Sector - LLDA

[Refers to the permit being issued by the Authority for establishments that are abstracting lake waters and other bodies of water within the Laguna de Bay Region]

Permits	Days Processing	Reference
SURFACE WATER PERMIT (SWP) – POWER GENERATION USE (RENEWAL)	20 working days	LLDA Citizen's Chapter
SURFACE WATER PERMIT (SWP) – OTHER USES (RECREATION, COMMERCIAL, MEMORIAL PARKS, ENVIRONMENTAL ETC.) (NEW)	20 working days Note: 20 working days processing time will start only after the 30 days posting lapses (15 days posting and 15 days for filing of verified protest)	LLDA Citizen's Chapter
SURFACE WATER PERMIT (SWP) – OTHER USES (RECREATION, COMMERCIAL, MEMORIAL PARKS, ENVIRONMENTAL ETC.) (RENEWAL)	20 working days	LLDA Citizen's Chapter
ISSUANCE OF PRIVILEGE TO OPERATE (PTO) / LAKE OCCUPANCY PERMIT (LOP)	20 Days	LLDA Citizen's Chapter
ISSUANCE OF REPAIR CLEARANCE (PERMIT TO REPAIR FISHCAGE/FISHPEN)	7 Days	LLDA Citizen's Chapter



MALACAÑAN PALACE
MANILA

BY THE PRESIDENT OF THE PHILIPPINES

EXECUTIVE ORDER NO. 18

CONSTITUTING GREEN LANES FOR STRATEGIC INVESTMENTS

WHEREAS, in order to promote the Philippines as a top investment destination, and to encourage investors to engage in strategic investments, there is a need to ensure that the country's regulatory environment is conducive to business operations;

WHEREAS, consistent with the Eight-Point Socioeconomic Agenda of the Administration, and as part of continuing efforts of implementing ease of doing business reforms, it is imperative to adopt measures that will expedite transactions with the government;

WHEREAS, Republic Act (RA) No. 9485, as amended by RA No. 11032, or the "Ease of Doing Business and Efficient Government Service Delivery Act of 2018," directs the State to take appropriate measures to maintain and promote transparency in transactions involving the public, including the adoption of unified and simplified requirements and procedures that will reduce red tape and expedite transactions with the government;

WHEREAS, under RA No. 11936 or the "General Appropriations Act for Fiscal Year 2023," the President is authorized to create new offices and modify the existing organizational structure of the agencies in the Executive branch, as well as create new positions or modify existing ones whenever public interest so requires;

WHEREAS, Section 17, Article VII of the Constitution vests in the President the power of control over all the executive departments, bureaus and offices, and the mandate to ensure the faithful execution of laws; and

WHEREAS, Section 4, Article X of the Constitution states that the President shall exercise general supervision over local government units;

NOW, THEREFORE, I, FERDINAND R. MARCOS, JR., President of the Philippines, by virtue of the powers vested in me by the Constitution and existing laws, do hereby order:

Section 1. Coverage. This Order covers all national government agencies (NGAs) and their regional and provincial offices, government-owned or -controlled corporations (GOCCs), and other government instrumentalities, as well as local

THE PRESIDENT OF THE PHILIPPINES

government units (LGUs), involved in the issuance of permits, licenses, certifications or authorizations (collectively referred to herein as "permit/s and/or license/s") covering Strategic Investments specified under Section 2 hereof.

Section 2. Strategic Investments. Strategic Investments are those which are aligned with the Philippine Development Plan or any similar national development plan; and can be characterized by the significant capital or investment to the country; consequential economic impact; positive impact on the environment; significant contribution to the country's balance of payments; with complex technical processes and engineering designs; and will bring about improvement in the country's infrastructure capabilities.

For purposes of this Order, Strategic Investments shall include, but shall not be limited to, the following:

- i. **Highly Desirable Projects.** Investment Projects recommended by the Fiscal Incentives Review Board to the President for modification of incentives or the crafting of the appropriate financial support package based on defined development strategies for creating high-value jobs, building new industries to diversify economic activities, and attracting significant foreign and domestic capital or investment, and the fiscal requirements of the activity or project, as provided under Section 301 of RA No. 11534 or the "Corporate Recovery and Tax Incentives for Enterprises (CREATE) Act."
- ii. **Foreign Direct Investments.** Foreign Direct Investments are those resulting from the implementation of the Foreign Investment Promotion and Marketing Plan, as endorsed by the Inter-Agency Investment Promotion Coordination Committee.
- iii. **Projects or activities under the Strategic Investment Priority Plan (SIPP).** Local or foreign investments on activities considered projects of national significance or highly desirable, and which falls under the priority sectors or industries included in the SIPP formulated by the Department of Trade and Industry-Board of Investments (DTI-BOI) and approved by the President in accordance with Section 300 of RA No. 11534. These projects cover registrations under the DTI-BOI or other Investment Promotion Agencies.

Section 3. Single Point of Entry. Within six (6) months from the issuance of this Order, the DTI-BOI shall establish a One-Stop-Action-Center for Strategic Investments (OSAC-SI), which shall serve as the single point of entry for all projects qualified as Strategic Investments.

The OSAC-SI shall address investor concerns starting with identifying and designating an investment as Strategic Investment under this Order and endorse the same to concerned NGAs, LGUs, and/or quasi-judicial bodies for processing of permits and licenses, and monitoring and reporting of actions taken thereon. The OSAC-SI shall include aftercare or post-investment assistance as part of its services.

Within three (3) months from the issuance of this Order, the DTI-BOI shall produce and regularly update, an investor manual or guidebook or its equivalent, containing the list of government requirements for the establishment of Strategic Investments per sector, as well as the concerned NGAs, LGUs or quasi-judicial bodies issuing the

relevant permits and licenses.

The DTI-BOI will be supported by additional manpower, including the designation of Account Officers for Strategic Investments, as well as the equipment necessary to operationalize the OSAC-SI, in coordination with the Department of Budget and Management.

Section 4. Green Lanes for Strategic Investments. The concerned NGAs, including their regional and provincial offices when applicable, LGUs, and quasi-judicial bodies shall establish or designate, whichever is applicable, a Green Lane within their offices in charge of expediting and streamlining the processes and requirements for the issuance of permits and licenses of Strategic Investments endorsed by the OSAC-SI. The said Green Lane shall be integrated and shall not be duplicative of the existing one-stop shops or one-stop action centers established under existing laws such as, RA No. 11534, RA No. 11234 or the "Energy Virtual One-Stop Shop Act," and RA No. 11032.

For this purpose, the above agencies or offices shall designate an account officer for the Green Lane, who is responsible for coordinating with the OSAC-SI, relevant government offices or agencies in streamlining and simplifying business permitting and licensing processes, and recommending modifications or amendments to existing procedures that are outdated, redundant, and adds undue regulatory burden and cost to the transacting public, in coordination with the Anti-Red Tape Authority (ARTA).

Section 5. Action on the Application. NGAs and LGUs shall act on the applications for the issuance of a permit or license within the prescribed processing time provided in the concerned agency or LGU's Citizen's Charter (original period), which shall not be longer than three (3) working days in the case of simple transactions, seven (7) working days in the case of complex transactions, and twenty (20) working days for highly technical transactions from the date the complete application was received. The said prescribed maximum processing period may be extended only once for the same number of days, provided the same is indicated in the Citizen's Charter (extension period), pursuant to Rule VII, Section 3(b) of the Implementing Rules and Regulations of RA No. 11032. In all cases, denial of such application shall be made in writing within the same period prescribed.

Consistent with Section 10 of RA No. 9485, as amended, the complete application for the issuance of a permit or license shall be deemed approved in case of failure of the NGA or LGU to act, whether to approve or disapprove, on said application. An application shall be considered "complete" when all the documentary requirements indicated in the respective Citizen's Charters are submitted and the required fees and charges are duly paid. Imposition of additional requirements other than those listed in the Citizen's Charter and imposition of additional costs not reflected in the Citizen's Charter shall be punished in accordance with Sections 21 and 22 of RA No. 9485, as amended. However, with respect to applications for registration and tax incentives under RA No. 11534, the same shall not be deemed approved in case of failure of the NGA or LGU to act on said applications.

Section 6. Issuance of Permits and Licenses. After the lapse of the original or extension period under Section 5 of this Order, the NGA or LGU shall issue the requested permit or license, otherwise, the DTI-BOI shall endorse the case to the ARTA. Upon receipt of the endorsement, together with the presentation of the acknowledgment

receipt and/or official receipt of the payment of the necessary license or permit fees, and other transaction costs, and upon due investigation and verification that the applicant has indeed fully submitted all necessary documents and paid all the required fees, the ARTA shall issue a declaration of completeness and order the concerned office or agency to issue the appurtenant approval, extension, and/or renewal of the license, clearance, permit, certification, or authorization which is deemed approved pursuant to Section 10 of RA No. 9485, as amended.

The above mechanism shall likewise apply to issuance of a license or permit by quasi-judicial bodies consistent with Rule VIII Section 1(b) of the Implementing Rules and Regulations of RA No. 9485, as amended.

Section 7. Simultaneous Processing of Applications. NGAs and LGUs that receive applications for permits and licenses shall process the same with the presumption that the relevant documents from other agencies have already been issued consistent with Rule VII Section 3(c) of the Implementing Rules and Regulations of RA No. 9485, as amended. The applicant shall execute an affidavit of undertaking, using the template prescribed by the DTI-BOI, that it has secured the relevant documents from specific NGAs or LGUs and/or that it shall submit the complete documentary requirements within thirty (30) working days. For this purpose, the concerned NGAs and/or LGUs may coordinate with other relevant offices or agencies to check or verify the status of applications for related permits or licenses to avoid delay in their own evaluation of applications pending with them. The NGA or LGU concerned shall then issue the corresponding permits or licenses, with an annotation that it shall be subject to the completion of requirements covered by the undertaking.

Section 8. Monitoring. Each concerned NGA, LGU and/or quasi-judicial body shall submit to the DTI-BOI monthly updates regarding the status of applications received and acted upon involving Strategic Investments covered under this Order.

Section 9. Electronic Submission. The concerned NGA or LGU shall enable the electronic submission of application for, and issuance of, license, clearance, permit, certification or authorization, including payment and issuance of receipts, whenever applicable.

All remaining cities and municipalities that have yet to comply with Section 11(c) of RA No. 9485, as amended, shall facilitate the computerization of their respective business permit and licensing systems. To this end, the Department of Information and Communications Technology (DICT) shall make available to LGUs the software for the computerization of the business permit and licensing system. The DICT, DTI, and Department of the Interior and Local Government (DILG), shall provide technical assistance in the planning and implementation of a computerized or software-enabled business permitting and licensing system of LGUs.

Section 10. Technical Working Group. A Technical Working Group (TWG) is hereby created as an oversight body that shall ensure the implementation of this Order. The TWG shall be headed by the DTI-BOI with the representatives from the following agencies as members: (i) DTI; (ii) DILG; (iii) Department of Finance (DOF); (iv) National Economic and Development Authority (NEDA); and (v) ARTA.

The TWG shall act on complaints and take appropriate actions, consistent with their respective mandates, against third-party business consultants engaged by foreign and local investors who act in violation of RA No. 9485, as amended, or prejudice the interest of the project proponents and/or the government.

The DTI OSAC-SI Account Officers and the action officers of NGAs, LGUs, GOCCs and other government instrumentalities, shall directly coordinate with each other to ensure the successful implementation of this Order.

Section 11. Agency Support. All concerned NGAs, GOCCs and instrumentalities, and LGUs, are hereby directed to provide the necessary assistance and support for the successful implementation of this Order.

Section 12. Reporting. The DTI-BOI shall submit regular reports on the implementation of this Order to the President, through the Executive Secretary.

Section 13. Funding. The funds necessary to support the operation of the Green Lanes shall be sourced from the existing budget of the concerned agencies or offices. The funding requirements of succeeding years shall be included in their respective budgets, subject to the regular budget process.

Section 14. Sanctions. Failure to comply with the provisions of this Order shall be a ground for administrative or disciplinary sanctions against any erring public official or employee, as provided under existing laws and regulations, without prejudice to criminal, civil or other related liabilities under existing laws.

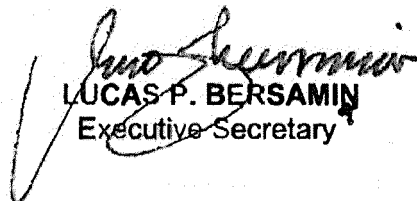
Section 15. Separability. If any provision of this Order is declared invalid or unconstitutional, the other provisions not affected thereby shall remain in full force and effect.

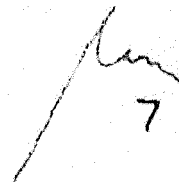
Section 16. Repeal. All orders, issuances, rules and regulations or parts thereof that are contrary to, or inconsistent with, the provisions of this Order are hereby repealed, modified or amended accordingly. This Order is consistent with, and shall not supplant the other streamlining initiatives of the government covered by previously issued executive orders.

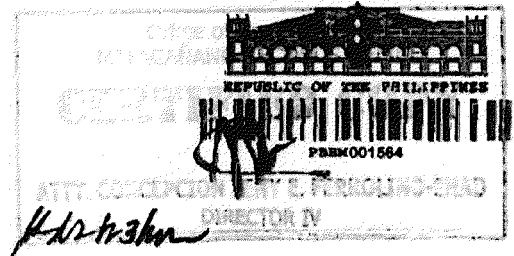
Section 17. Effectivity. This Order shall take effect immediately upon publication in the Official Gazette or in a newspaper of general circulation.

DONE, in the City of Manila, this 23 day of February in the Year of our Lord, Two Thousand and Twenty Three.

By the President:


LUCAS P. BERSAMIN
Executive Secretary


7 



March 13, 2023

To the Investment Promotion Unit Network (IPU-Net) Members:

Greetings from the Department of Trade and Industry – Board of Investments (DTI-BOI).

We are pleased to inform everyone that His Excellency President Ferdinand R. Marcos Jr. (PBBM), has signed the Executive Order No. 18 Constituting Green Lanes for Strategic Investments last 23 February 2023. EO 18 aims to expedite and streamline the processes and requirements for the issuance of permits and licenses of Strategic Investments thereby easing the “barriers” across multiple regulatory agencies that hamper the realization of nationally significant or highly desirable projects that generates quality jobs for our fellowmen nationwide. The proper implementation of the said EO will help position the Philippines as one of the top locations for Foreign Direct Investments (FDIs) in the region.

We would like to extend our sincerest gratitude to the IPU-Net members which have been working with the BOI for investment facilitation since 2007 and for the input made during the consultative meeting for the said EO held last 26 October 2022 at the PPP Center.

Under Executive Order No. 18, it mandates the creation of the following:

- 1. Single Point of Entry-** Within six (6) months from the issuance of this Order, the DTI-BOI shall establish a One-Stop-Action-Center for Strategic Investments (OSAC-SI), which shall serve as the single point of entry for all projects qualified as Strategic. The Investments Assistance Center (IAC) of the Board of Investments is designated as the OSAC-SI.
- 2. Green Lanes for Strategic Investments.** The concerned NGAs, including their regional and provincial offices when applicable, LGUs, and quasi-judicial bodies shall establish or designate, whichever is applicable, a Green Lane within their offices in charge of expediting and streamlining the processes and requirements for the issuance of permits and licenses of Strategic Investments endorsed by the OSAC-SI. The above agencies or offices shall designate an account officer for the Green Lane who is responsible for coordinating with the OSAC-SI.

With this, we are informing your agency in advance that there is a need to establish a Green Lane within your office with a designated account officer in charge of expediting and streamlining the processes and requirements for the issuance of permits and licenses for Strategic Investments. Please submit to BOI-Investments Assistance Service your designated account officer on or before March 17, 2023 to the following email address: greenlane@boi.gov.ph.

Further, we kindly invite you or your designated account officer to a coordination meeting together with the other member agencies of the IPU-Net, to which your agency is a member, on **March 23, 2023, 8:30 AM** at the **PPP Center, 8th Floor, One Cyberpod Centris, Eton Centris, EDSA, Quezon City**. We will advise immediately should there be changes on the venue.

Items in the agenda are the following:

1. Implementation of EO No.18
2. Creation of Green Lanes at NGAs/LGUs
3. Designation of Account Officers
4. Simultaneous Application of Permits and Licenses/ Issuance of Undertaking
5. Automatic Approval of Permits and Licenses
6. Coordination/Monitoring mechanism among NGAs/LGUs

We would highly appreciate your attendance at this event, as your agency's expertise and cooperation will greatly help in the successful implementation of the EO.

For coordination and confirmation, please contact the undersigned through Director Ernesto C. de los Reyes, Jr. and Acting Chief Lubin De Vera, Jr. via the contact details of their senior staff, Joanne Cordoba Castañeda (jccastaneda@boi.gov.ph, 0917 524 24 07).

Attached is the copy of EO No. 18 and IPU Net MOA for reference.

Thank you.

Very truly yours,


DR. CEFÉRINO S. RODOLFO
DTI Undersecretary and BOI Managing Head


BGF/ECDR

**MEMORANDUM OF AGREEMENT
BY AND AMONG THE INVESTMENT PROMOTION UNITS NETWORK
(IPU NET)**

KNOW ALL MEN BY THESE PRESENTS:

This Memorandum of Agreement (MOA), made and entered into by and among the following entities, hereinafter collectively called as the "Parties":

The **DEPARTMENT OF TRADE AND INDUSTRY (DTI)**, with principal office at 361 Sen. Gil Puyat Avenue, Makati City, duly represented herein by **SECRETARY RAMON M. LOPEZ**.

The **BOARD OF INVESTMENTS (BOI)**, with principal office at 385 Sen. Gil Puyat Ave., Makati City, duly represented herein by **DTI UNDERSECRETARY AND BOI MANAGING HEAD CEFERINO S. RODOLFO**.

The **ANTI-RED TAPE AUTHORITY (ARTA)**, with principal office at Ground Floor HPGV Building (formerly Accelerado Building) 395 Sen. Gil Puyat Avenue, Makati City duly represented herein by **DIRECTOR GENERAL JEREMIAH B. BELGICA**.

The **CIVIL SERVICE COMMISSION (CSC)**, with principal office at Constitution Hills, Batasang Pambansa Complex, Diliman, Quezon City, duly represented herein by **CHAIRPERSON ALICIA dela ROSA-BALA**.

The **OFFICE OF THE OMBUDSMAN**, with principal office at Agham Road, Diliman, Quezon City, duly represented herein by **OMBUDSMAN SAMUEL R. MARTIRES**.

The **BANGKO SENTRAL NG PILIPINAS (BSP)**, with principal office at A. Mabini St., Malate, Manila duly represented herein by **GOVERNOR BENJAMIN E. DIOKNO**.

The **DEPARTMENT OF AGRARIAN REFORM (DAR)**, with principal office at the 4th Floor, DAR Central Office, Elliptical Road, Diliman, Quezon City, duly represented herein by **SECRETARY JOHN R. CASTRICIONES**.

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The **DEPARTMENT OF AGRICULTURE (DA)**, with principal office at 2/F DA New Building, Elliptical Road, Diliman, Quezon City, duly represented herein by **SECRETARY WILLIAM D. DAR**

The **DEPARTMENT OF ENERGY (DOE)**, with principal office at Energy Center, Rizal Drive corner 34th Street, Bonifacio Global City, Taguig City, duly represented herein by **SECRETARY ALFONSO G. CUSI**;

The **DEPARTMENT OF ENVIRONMENT AND NATURAL RESOURCES (DENR)**, with principal office at DENR Central Office, Visayas Avenue, Quezon City, duly represented herein by **SECRETARY ROY A. CIMATU**;

The **DEPARTMENT OF FINANCE (DOF)**, with principal office at 6/F DOF Building, Roxas Blvd., Manila, duly represented herein by **SECRETARY CARLOS G. DOMINGUEZ III**;

The **DEPARTMENT OF FOREIGN AFFAIRS (DFA)**, with principal office at 11/F, DFA Building, 2330 Roxas Blvd., Pasay City, duly represented herein by **SECRETARY TEODORO L. LOCSIN, Jr.**;

The **DEPARTMENT OF HEALTH (DOH)**, with principal office at San Lazaro Compound, Tayuman, Sta., Cruz, Manila, duly represented herein by **SECRETARY FRANCISCO T. DUQUE III**;

The **DEPARTMENT OF INFORMATION AND COMMUNICATIONS TECHNOLOGY (DICT)**, with principal office at DICT Building, C.P. Garcia Avenue, Diliman, Quezon City, duly represented herein by **SECRETARY GREGORIO B. HONASAN II**;

The **DEPARTMENT OF THE INTERIOR AND LOCAL GOVERNMENT (DILG)**, with principal office at Napolcom Center, EDSA corner Quezon Avenue, Quezon City, duly represented herein by **SECRETARY EDUARDO M. AÑO**;

The **DEPARTMENT OF LABOR AND EMPLOYMENT (DOLE)**, with principal office at DOLE Building, Muralla Wing corner General Luna St., Intramuros, Manila, duly represented herein by **SECRETARY SILVESTRE H. BELLO III**;

The **DEPARTMENT OF PUBLIC WORKS AND HIGHWAYS (DPWH)**, with principal office at Rm. 202, DPWH Building, Bonifacio Drive, Port Area, Manila, duly represented herein by **SECRETARY MARK A. VILLAR**;

The **DEPARTMENT OF SCIENCE AND TECHNOLOGY (DOST)**, with principal office at DOST Compound, Gen. Santos Avenue, Bicutan, Taguig City, duly represented herein by **SECRETARY FORTUNATO T. DE LA PEÑA**;

The **DEPARTMENT OF TOURISM (DOT)**, with principal office at No. 351 The New DOT Building, Sen. Gil Puyat Avenue, Makati City, duly represented herein by **SECRETARY BERNADETTE ROMULO-PUYAT**;

The **DEPARTMENT OF TRANSPORTATION (DOTr)**, with principal office at APO Court along Sergio Osmeña Road, Clark Freeport Zone, Pampanga 2009, duly represented herein by **SECRETARY ARTHUR P. TUGADE**;

The **DENR-ENVIRONMENTAL MANAGEMENT BUREAU (DENR-EMB)** with principal office at DENR Compound, EMB Building, Visayas Avenue, Diliman, Quezon City, duly represented herein by **DIRECTOR METODIO U. TURBELLA**;

The **DILG-BUREAU OF FIRE PROTECTION (DILG-BFP)**, with principal office at the 7th Floor, BFP National Headquarters Bldg., Agham Road, Brgy. Bagong Pagasa, Diliman, Quezon City, duly represented herein by **FIRE DIRECTOR LEONARD R. BAÑAGO**;

The **DILG-BUREAU OF LOCAL GOVERNMENT DEVELOPMENT (DILG-BLGD)**, with principal office at the DILG-NAPOLCOM Building, EDSA corner Quezon Avenue, Quezon City, represented herein by **DIRECTOR ANNA LIZA F. BONAGUA**;

The **DOF-BUREAU OF CUSTOMS (DOF-BOC)**, with principal office at Gate 3, 16th Street, South Harbor, Port Area, Manila, duly represented herein by **COMMISSIONER REY LEONARDO B. GUERRERO**;

The **DOF-BUREAU OF INTERNAL REVENUE (DOF-BIR)**, with principal office at 5/F, BIR National Office Building, Agham Road, Diliman, Quezon City, duly represented herein by **COMMISSIONER CAESAR B. DULAY**;

The **DOF-BUREAU OF LOCAL GOVERNMENT FINANCE (DOF-BLGF)**, with principal office at 8/F EDPC Bldg., BSP Complex, Roxas Blvd, Manila, duly represented herein by **EXECUTIVE DIRECTOR NIÑO RAYMOND B. ALVINA**;

The **DOF-SECURITIES AND EXCHANGE COMMISSION (DOF-SEC)**, with principal office at Secretariat Building, PICC Complex, Roxas Boulevard, Pasay City, duly represented herein by **CHAIRPERSON EMILIO BENITO AQUINO**;

The **DOH-FOOD AND DRUG ADMINISTRATION (DOH-FDA)**, with principal office at Civic Drive, Filinvest Corporate City, Alabang, Muntinlupa City, duly represented herein by **UNDERSECRETARY ROLANDO ENRIQUE D. DOMINGO, OIC-DIRECTOR GENERAL**;

The **DOH-HEALTH FACILITIES AND SERVICES REGULATORY BUREAU (DOH-HFSRB)**, with principal office at Rizal Avenue, Sta. Cruz, Manila, duly represented herein by **DIRECTOR NICOLAS B. LUTERO III**;

The **DOJ-BUREAU OF IMMIGRATION (DOJ-BI)**, with principal office at Magallanes Drive, Intramuros, Manila, duly represented herein by **COMMISSIONER JAIME H. MORENTE**;

The **DOTr-MANILA INTERNATIONAL AIRPORT AUTHORITY (DOTr-MIAA)**, with principal office at 4/F MIAA Administration Building, NAIA Complex, Pasay City, duly represented herein by **GENERAL MANAGER EDDIE V. MONREAL**;

The **OP-HOUSING AND LAND USE REGULATORY BOARD (OP-HLURB)**, with principal office at corner Mayaman and Kalayaan Sts., Elliptical Road, Diliman, Quezon City, duly represented herein by **CHIEF EXECUTIVE OFFICER AND COMMISSIONER ATTY. LLOYD CHRISTOPHER A. LAO**;

The **OP-NATIONAL COMMISSION ON INDIGENOUS PEOPLES (OP-NCIP)**, with principal office at 2/F, Dela Merced Building, corner West and Quezon Avenue, Quezon City, duly represented herein by **CHAIRMAN ALLEN A. CAPUYAN**;

The **OP-NATIONAL ECONOMIC AND DEVELOPMENT AUTHORITY (OP-NEDA)**, with principal office at 12 St. J. Escriva Drive, Ortigas Center, Pasig City, duly represented herein by **SECRETARY ERNESTO M. PERNIA**;

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The OP-NATIONAL INTELLIGENCE COORDINATING AGENCY (OP-NICA), with principal office at No. 5 V. Luna Road, Quezon City, duly represented herein by **DIRECTOR GENERAL ALEX PAUL I. MONTEAGUDO**;

The NEDA-PUBLIC-PRIVATE PARTNERSHIP CENTER (NEDA-PPP Center), 8th Floor, One Cyberpod Centris, Eton Centris, Epifanio de los Santos Ave, Quezon City, duly represented herein by **EXECUTIVE DIRECTOR FERDINAND A. PECSON**.

WITNESSETH THAT:

WHEREAS, the Office of the President of the Philippines aims to advance development goals and uplift the quality of life of all Filipinos by increasing competitiveness and improving the ease of doing business to attract both local and foreign investments;

WHEREAS, to encourage local and foreign investments in the country, it is the policy of the government to sustain efforts to improve competitiveness the business environment through streamlining of procedures and establishment of close coordination among the concerned government agencies involving investments and investors' issues and concerns;

WHEREAS, Section 2 of Republic Act (R.A.) No. 9485, otherwise known as the "Anti Red-Tape Act of 2007", as amended by by R.A. No. 11032, otherwise known as the "Ease of Doing Business and Efficient Government Service Act of 2018" provides that the State shall maintain honesty and responsibility among its public officials and employees, and shall take appropriate measures to promote transparency in each agency with regard to the manner of transacting with the public which shall encompass a program for the adoption of simplified requirements and procedures that will reduce red tape and expedite business and non-business related transactions in government;

WHEREAS, under Article 7 of Executive Order No. 226, otherwise known as the Omnibus Investment Code of 1987, as amended, provides that the BOI shall be responsible for the regulation and promotion of investments in the Philippines. It has the authority to enter into agreements with other agencies of the government for the simplification and facilitation of systems and procedures involved in the promotion of investments, and other activities necessary for the effective implementation of the Code;

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WHEREAS, on April 25, 2007, the BOI entered into a Memorandum of Agreement (2007 IPU Net MOA) with twenty-seven (27) other government agencies to create the Investments Promotion Units Network (IPU Net);

WHEREAS, due to several changes and technological advancements that have transpired in the economic and political structures of the country and technological advancement since the execution of the 2007 IPU Net MOA, there is a need to renew the commitment of the concerned government offices and agencies, and to include other offices and agencies in the said MOA, to immediately act on the issues and concerns of investors referred to them by the BOI and eventually issue timely resolutions thereon;

WHEREAS, the Office of the Ombudsman has constituted Investment Ombudsman mechanisms to deal with investment-related concerns/complaints;

WHEREAS, the specific functions and services of the IPU Net members under Section 2 of the 2007 IPU Net MOA were not stipulated therein in detail causing delay in assisting and facilitating investment-related issues, concerns and queries;

WHEREAS, for the purposes of this MOA, investment promotion shall include pre and post investment assistance and services to investors to support the retention and expansion of their projects;

NOW, THEREFORE, foregoing premises considered, the members of the IPU Net have agreed as follows:

Section 1. The IPU Net. The BOI and the government agencies and entities who are Parties to this MOA shall constitute the IPU Net.

Section 2. Roles of the BOI. The BOI shall:

- 1.) Enhance system of linkages and networking between and among government agencies and other relevant bodies or organizations;
- 2.) Make referrals with other Investment Promotion Units (IPUs) and other relevant organizations on investment-related issues and concerns affecting foreign and local investors in the Philippines;

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3.) Monitor/document investment-related issues and concerns referred to the IPU Net to ensure prompt and accurate response to follow ups and to build a database of Frequently Asked Questions (FAQs);

4.) Update the clients on status of referrals made to other IPU's and relevant organizations on investment-related issues and concerns;

5.) Encourage investors to use the BOI-One Window Network (OWN) in the facilitation of investment-related issues, concerns and queries, including other online facilitation systems available in other government agencies, as the case may be; and

6.) Provide training on the use of the BOI OWN and promote related online services of other IPU Net members.

Section 3. Roles of the IPU Net. The IPU Net shall:

1.) Act on investment issues and concerns within seventy-two (72) hours from receipt thereof, whenever possible but not later than the fifteen (15) working days deadline prescribed under R.A. No. 6713, otherwise known as the Code of Conduct and Ethical Standards for Public Officials and Employees, and its Implementing Rules and Regulations (IRR) to act on letters and requests;

2.) Expedite the processing of applications for permits, licenses and other requests relative to investments as required by the respective offices/agencies (including those of Regional Offices) within the timeframe prescribed in their respective Citizen's Charters as aligned with the objectives of R.A. No. 11032 and its implementing rules and regulations;

3.) Monitor/document investment-related issues and concerns referred to the IPU Net to ensure prompt and accurate response to follow ups and to build a database of FAQs;

4.) Adopt and implement a system of coordination with the BOI regarding actions taken on investors' issues and concerns referred by the BOI-Investments Assistance Service (IAS). The IPU Net shall, within three (3) months from the signing of this MOA, issue a flowchart showing their process of addressing and monitoring investors' issues and concerns;

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5.) Promote the use of the BOI OWN and other online facilitation systems available in other government agencies, in the facilitation of investment related issues, concerns and queries (ICQs);

6.) Upon request, provide the BOI with investment/business related documents as soon as practicable but not exceeding three (3) working days from date of receipt of request, subject to the rules on confidentiality as provided for by existing laws. Updates on said investment/business-related documents shall likewise be provided to BOI within fifteen (15) working days from effectivity of the changes; and

7.) Designate a specific unit in their respective Department/Bureau/Office and the duly designated focal person(s) who will coordinate and address the ICQs referred to by the BOI-IAS. Should there be changes in the designated unit/focal person(s), the concerned agency shall accordingly advise the BOI in writing within three (3) working days from effectivity of such change

Section 4. Role of the Anti-Red Tape Authority (ARTA). If the ICQs of investors fall under violations of R.A. No. 11032 (Section 21) and its rules (Rule IX Section 18, Rule XIII Section 1), and after facilitation efforts exerted by BOI and the IPU Net have been exhausted within the prescribed timeframe, these ICQs can be endorsed to ARTA for appropriate action in accordance with the provisions of R.A. No. 11032. Otherwise, all ICQs not falling under the scope of R.A. No. 11032 must be referred to the appropriate government office or agency for appropriate action. ICQs outside the scope of R.A. No. 11032 and its IRR including alleged commission of bribery, extortion, or when the violation was done deliberately and maliciously to solicit favor in cash or in kind, should be filed to the appropriate court.

Complaints for delays in the delivery of frontline government services can be directly filed to the ARTA pursuant to Section 17 (d) and (e) of R.A. No. 11032.

Section 5. Roles of the CSC. Role of the Civil Service Commission (CSC). The Civil Service Commission (CSC) shall make recommendations on service delivery improvement of IPUs based on investment-related feedback received by the CSC through the Contact Center ng Bayan.

Section 6. Role of the Office of the Ombudsman. The Office of the Ombudsman, consistent with its mandate to investigate and prosecute graft and corruption offenses

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committed by government officials and employees, shall act with immediate dispatch on investment-related complaints falling within the purview of anti-graft laws such as, but not limited to, R.A. No. 3019, R.A. No. 6770, R.A. No. 7080, R.A. No. 6713, Title Seven of the Revised Penal Code on Crimes Committed by Public Officers, *inter alia*

Section 7. Separability Clause. If any part or provision of this MOA is held invalid or unconstitutional, any part or provision not affected thereby shall remain in full force and effect.

Section 8. Repealing Clause. All Agreements inconsistent with this MOA are hereby repealed or modified accordingly.

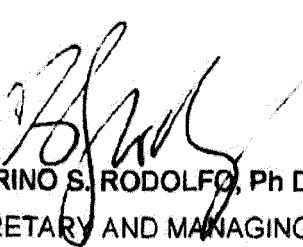
This agreement may be amended, supplemented, or modified only by a written instrument duly executed by or on behalf of each party hereto.

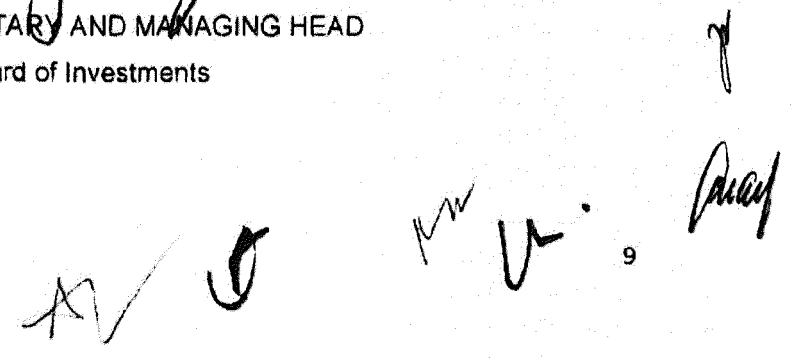
Section 9. Effectivity. This MOA shall take effect immediately after the Parties hereto have signed hereof.

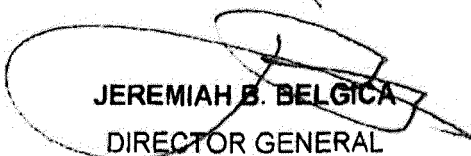
IN WITNESS WHEREOF, the Parties have set their hands and affixed their signatures this day _____ of _____ in _____.




RAMON M. LOPEZ
SECRETARY

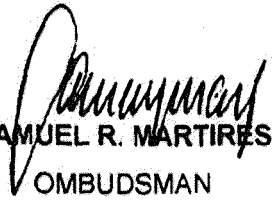
Department of Trade and Industry

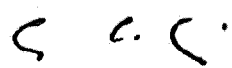

CEFERINO S. RODOLFO, Ph D.
UNDERSECRETARY AND MANAGING HEAD
Board of Investments





JEREMIAH B. BELGICA
DIRECTOR GENERAL
Anti-Red Tape Authority


ALICIA dela ROSA-BALA
CHAIRPERSON 
Civil Service Commission


SAMUEL R. MARTIRES
OMBUDSMAN
Office of the Ombudsman


BENJAMIN E. DIOKNO
GOVERNOR
Bangko Sentral ng Pilipinas

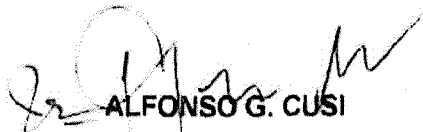

JOHN R. CASTRICIONES
SECRETARY
Department of Agrarian Reform



WILLIAM D. DAR

SECRETARY

Department of Agriculture



ALFONSO G. CUSI

SECRETARY

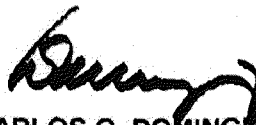
Department of Energy



ROY A. CIMATU

SECRETARY

Department of Environment and Natural Resources



CARLOS G. DOMINGUEZ III

SECRETARY

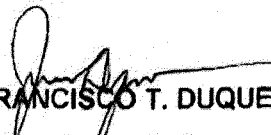
Department of Finance

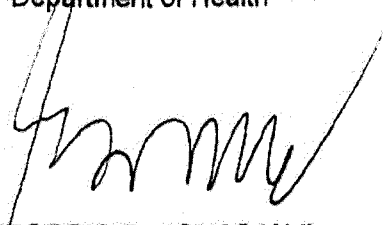


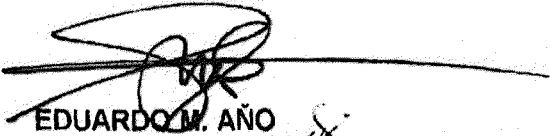
TEODORO L. LOCSIN, JR.


SECRETARY


Department of Foreign Affairs

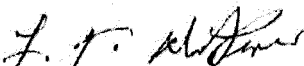

FRANCISCO T. DUQUE III
SECRETARY
Department of Health

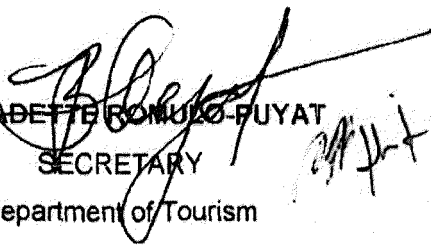

GREGORIO B. HONASAN II
SECRETARY
Department of Information and Communications Technology

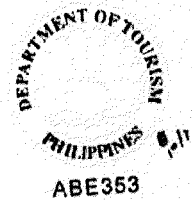

EDUARDO M. AÑO
SECRETARY
Department of the Interior and Local Government

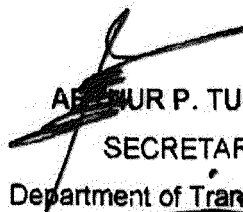

SILVESTRE H. BELLO III
SECRETARY
Department of Labor and Employment

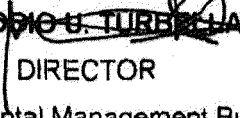

MARK A. VILLAR
SECRETARY
Department of Public Works and Highways



FORTUNATO T. DE LA PEÑA
SECRETARY
Department of Science and Technology


BERNADETTE ROMULO PUYAT
SECRETARY
Department of Tourism






ARTHUR P. TUGADE
SECRETARY
Department of Transportation


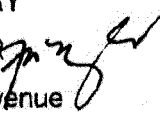

METODIO U. TURBELA
DIRECTOR
Environmental Management Bureau




LEONARD R. BANAGO
DIRECTOR / CHIEF
Bureau of Fire Protection




ANNA LIZA P. BONAGUA
DIRECTOR

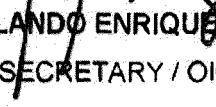
Bureau of Local Government Development

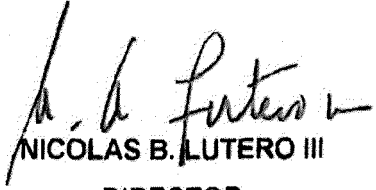

REY LEONARDO B. GUERRERO
COMMISSIONER 
Bureau of Customs


CAESAR R. DULAY
COMMISSIONER 
Bureau of Internal Revenue



NIÑO RAYMOND B. ALVINA
EXECUTIVE DIRECTOR 
Bureau of Local Government Finance


EMILIO BENITO AQUINO
CHAIRPERSON
Securities and Exchange Commission 


ROLANDO ENRIQUE D. DOMINGO
UNDERSECRETARY / OIC-Director General
Food and Drug Administration *OP*


NICOLAS B. LUTERO III
DIRECTOR
Health Facilities and Services Regulatory Bureau


JAIME H. MORENTE
COMMISSIONER *JA*
Bureau of Immigration


EDDIE V. MONREAL
GENERAL MANAGER *EM*
Manila International Airport Authority

LLOYD CHRISTOPHER A. LAO
CHIEF EXECUTIVE OFFICER AND COMMISSIONER
Housing and Land Use Regulatory Board

ALLEN A. CAPUYAN
CHAIRMAN
National Commission on Indigenous Peoples

ERNESTO M. PERNIA
SECRETARY
National Economic and Development Authority



ALEX PAUL I. MONTEAGUDO
DIRECTOR GENERAL

National Intelligence Coordinating Agency



FERDINAND A. PECSON
EXECUTIVE DIRECTOR *f*
Public-Private Partnership Center