



DEPARTMENT OF ENVIRONMENT AND NATURAL RESOURCES
KAGAWARAN NG KAPALIGIRAN AT LIKAS YAMAN



MEMORANDUM

FOR/TO : **The Executive Director**
National Water Resources Board

The Directors
Climate Change Service
Biodiversity Management Bureau
Environmental Management Bureau
Forest Management Bureau
Ecosystems Research and Development Bureau

FROM : **The Undersecretary**
Policy, Planning and International Affairs

SUBJECT : **REQUEST FOR COMMENTS OR INPUTS ON THE DRAFT
ASEAN SOCIO-CULTURAL COMMUNITY (ASCC) POST-2025
STRATEGIC PLAN**

DATE : MAY 10 2024

This pertains to the Zero Draft ASEAN Socio-Cultural Community Post-2025 Strategic Plan. On 10-11 October 2023 the three ASEAN Pillars were tasked by the 11th High Level Task Force on ASEAN Community's Post-2025 Vision (HLTF-ACV) to develop their respective strategic plans.

The draft plan was developed by the ASEAN secretariat by: (i) revisiting and extracting priorities from recently adopted ASCC Outcome Documents; and (ii) reviewing the ASCC Blueprint 2025 Strategic Measures, especially those with unimplemented initiatives or upcoming activities. The ASEAN Secretariat also revisited the recommendations from our 19th SOC-COM discussion on ASCC Post-2025, and circulated the draft for cross-pillar review and inputs within the ASEAN Secretariat.

In line with this, may we request your office to review the draft ASCC Post 2025 Strategic Plan, keeping in mind that this document will inform our respective sectoral and working group plans. We hope to receive your input/feedback on or before **17 May 2024**. Attached are the Information Paper and the draft ASCC Post 2025 Strategic Plan.

For your information and appropriate action, please.


ATTY. JONAS R. LEONES

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INFORMATION PAPER

DEVELOPMENT OF THE ASCC POST-2025 STRATEGIC PLAN

A. BACKGROUND

1. The Ha Noi Declaration on the ASEAN Community Post-2025 Vision which was adopted at the 37th ASEAN Summit on 12 November 2020 outlines the development of a Post-2025 Vision that addresses the increasing complexity of opportunities, and current and future challenges and trends facing ASEAN.
2. The High-Level Task Force on ASEAN Community Post-2025 Vision (HLTF-ACV), which was tasked to plan and develop the Post-2025 Vision, agreed that the Vision statement will build upon the core elements and will include: (i) megatrends or challenges facing ASEAN; (ii) the future of ASEAN envisioned in 2045; (iii) analyses on the current state of ASEAN focusing on best practices and identification of areas of improvement; and (iv) engagements with the three ASEAN Pillars and ASEAN Connectivity.
3. At the 43rd ASEAN Summit, the ASEAN Leaders noted the draft "ASEAN Community Vision 2045: Resilient, Innovative, Dynamic, and People-Centred ASEAN," prepared and deliberated by the High-Level Task Force on ASEAN Community Post – 2025 Vision (HLTF – ACV) and has been endorsed in-principle by the ASEAN Coordinating Council (ACC). The Vision Statement considers input from all three ASEAN Community Pillars, ASEAN Connectivity, and engagement with other stakeholders, and is consist of five (5) priorities namely: (i) ASEAN Political Security Community (APSC), (ii) ASEAN Economic Community (AEC), (iii) ASEAN Social-Cultural Community (ASCC), (iv) ASEAN Connectivity, and (iv) Institutional Strengthening. The ASEAN Community Vision 2045 situates what is envisioned of ASEAN in the context of the megatrends anticipated to be shaping ASEAN's strategic environment and a vision that ensures ASEAN is adaptive and agile, able to respond to current and future challenges.

B. UPDATES ON THE AD-HOC WORKING GROUP TO DEVELOP THE ASCC POST – 2025 STRATEGIC PLAN

4. To facilitate the development of the ASCC Post – 2025 Attendant documents, the 33rd, 34th, and 35th SOCA and the 29th and 30th ASCC Council Meetings, and the ASEAN Secretariat has proposed several options on how to move forward to the drafting process of the ASCC post-2025 attendant documents. The 35th SOCA Meeting exchange views on the options and reiterated the need to streamline mechanisms while addressing the need for a task force or temporary committee dedicated to developing the ASCC's Post-2025 attendant document. The Chair of the Meeting tasked the ASEAN Secretariat to consolidate points of discussion for further consultation.
5. During the 30th ASCC Council Meeting, the establishment of the HLC-ASCC, or a form of the strategic body, was acknowledged as time-sensitive given the impending commencement of drafting the attendant document. The ASCC Council Ministers encouraged SOCA to reach a

conclusion on the establishment of an ad-hoc or temporary committee or a taskforce or to utilise an existing arrangement.

6. Following this, the Terms of Reference (TOR) of the Ad-Hoc Working Group to Develop the ASEAN Socio-Cultural Community (ASCC) Post – 2025 Strategic Plan, which will support SOCA in providing ASCC collective inputs to the HLTF-ACV on the ASCC aspect of the Strategic Plans of the ASEAN Community Vision 2045 was developed. The TOR received SOCA's in-principle endorsement on 5 January 2024. The 1st Ad-Hoc Working Group Meeting was held on the 27 February 2024, consecutively with the SOCA Retreat.
7. The Ad-Hoc Working Group will specifically support SOCA in the following: (i) Provide strategic guidance to the ASEAN Secretariat in their initial drafting of the zero draft of ASCC Strategic Plans of the ASEAN Community Vision 2045; (ii) Support SOCA in developing and finalising the ASCC aspects and elements of the Strategic Plans of the ASEAN Community Vision 2045; (iii) Support SOCA in engaging ASCC Sectoral Bodies and ASCC-related stakeholders, collecting their inputs and recommendations for the ASCC Strategic Plans of the ASEAN Community Vision 2045; and (iv) Review the current ASCC Vision 2025 as a guide for the development of the Post-2025 ASCC Strategic Plan.
8. The 1st Meeting of the Ad-Hoc Working Group to Develop the Post – 2025 Strategic Plan exchanged views on the TOR of the Ad Hoc Working Group to Develop the ASCC Post-2025 Strategic Plan particularly on the level of country representative, nomenclature of the working group, and its proposed workplan. The Meeting also discussed preliminary views on the zero-draft including the Strategic Plan's format, inclusion of cross-pillar strategic measures, and the alignment of the objectives and measures to the ASEAN Community Vision (ACV) 2045 and the Core Elements of the ACV 2045. Several country representatives requested for more time to review the zero-draft. The Meeting emphasised close attention to cross-pillar coordination in the Strategic Plan's development since a number of the strategic measures pertains not only to the ASCC but also to other ASEAN pillars.
9. The 1st Meeting of the Ad-Hoc Working Group also noted the list of potential stakeholders for engagement to support the development of the ASCC Post-2025 Strategic Plan, and highlighted the need to engage ASCC stakeholders to capture trends, challenges, and issues confronting the ASCC especially ASCC sector-specific issues and megatrends. The Meeting also noted the modality for stakeholder engagement and tasked the ASEAN Secretariat to develop the ASCC Survey for submission to the 2nd Ad-hoc Working Group Meeting. Additionally, the Meeting took note of the proposed hosting modality for subsequent meetings of the Ad Hoc Working Group and agreed to further discuss the options during the 2nd Ad Hoc Working Group Meeting.
10. The Meeting noted the proposed Work Plan, however agreed to revisit the timeline during the 2nd Ad-Hoc Working Group Meeting. The 2nd Ad Hoc Working Group Meeting was held in Luang Prabang, Lao PDR on 22-23 March 2024.
11. The 2nd Meeting deliberated and exchanged views on the format of the ASCC Post-2025 Strategic Plan that will be used for drafting and agreed to use the matrix format with adjustments to the categories of Performance Measures/Indicators to better reflect the HLTF-ACV's agreed template. The Meeting also exchanged views on the drafting process for the Strategic Plan, reviewed the Strategic Measures line-by-line and word-per-word, deliberated on the alignment of the Strategic Goal and Objective, and discuss potential flexibility of introducing new Objectives or rephrasing them. It also agreed to transfer the monitoring and

evaluation framework – which include key performance indicators, baseline and targets – as an annex to the Strategic Plan and noted that while the framework is an important component in monitoring the progress of the Strategic Plan implementation, it should be taken out at this stage to simplify and focus attention on the strategic measures.

12. The 3rd Meeting of the Ad-Hoc Working Group was conducted on 21-22 April 2024 in Kuala Lumpur, Malaysia which (i) finalised the Zero Draft of the ASCC Strategic Plan; and (ii) aims to socialise sectoral bodies on the development of the Zero Draft and recommended actions upon receiving the document. The Meeting also noted and endorsed the Proposed List of Stakeholders and Indicative Dates of Stakeholder Consultation; and ASCC Survey and deployment arrangements.

C. DEVELOPMENT OF THE ASCC POST – 2025 STRATEGIC PLAN

13. The HLTF – ACV during the 11th HLTF-ACV Meeting on 10-11 October 2023 agreed on the use of “Strategic Plan” as the nomenclature of the Vision’s attendant documents and recommended the division of labour on the development of the Strategic Plans of the ASEAN Community Vision 2045, as follows: (i) HLTF-ACV to develop the APSC Strategic Plan; (ii) High-Level Task Force on ASEAN Economic Integration (HLTF-EI) to develop the AEC Strategic Plan; (iii) Senior Officials Committee for the ASEAN Socio-Cultural Community (SOCA) to develop the ASCC Strategic Plan; and (iv) ASEAN Connectivity Coordinating Committee (ACCC) to develop the ASEAN Connectivity Strategic Plan.
14. To ensure uniformity across the three ASEAN Pillars and ASEAN Connectivity, the HLTF-ACV developed an agreed template for the Strategic Plan which was subsequently shared with the HLTF-EI, SOCA and ACCC. Furthermore, the 11th HLTF – ACV Meeting also noted the suggestions from the Secretary – General of ASEAN wherein the (i) ASEAN Community Vision 2045 having a 20-year timeframe, the strategic plans could have 10-year timeframe complemented by 5-year work plans and an annual priority plan anchored on the ASEAN Chair’s priorities that could be a rolling plan, (ii) incorporating the monitoring and evaluation framework to the strategic plans during their inception, and (iii) ensuring the alignment of the Strategic Plans and the Sectoral Workplans.
15. Following this, the ASEAN Secretariat, on 13 October 2023, established “the ASEAN Secretariat Task Force to support the High-Level Task Force on the ASEAN Community’s Post -2025” to enable the ASEAN Secretariat in adequately rendering secretariat support and act as the resource person to the HLTF – ACV in developing the Strategic Plans which are cross-sectoral and cross-pillar in nature. The Task Force is Chaired by SG Dr. Kao, with DSG for APSC as Alternate Chair. The Task force is composed of the following Members:
 - a. Director, External Relations Directorate
 - b. Director, Legal Services and Agreements Directorate
 - c. Director, ASEAN Connectivity Division
 - d. Director, ASEAN Integration Monitoring Directorate
 - e. Director, Executive Support Division
 - f. Head, APSC Analysis and Monitoring Division
 - g. Head, Analysis & Monitoring on Trade, Industries & Emerging Issues Division
 - h. Head, ASCC Monitoring Division
16. During the 12th HLTF – ACV Meeting in 4 – 5 December 2023, the HLTF – ACV had an interface with the Chairs of the High-Level Task Force on ASEAN Economic Integration

(HLTF-EI), the Senior Officials Committee for the ASEAN Socio-Cultural Community (SOCA) and the ASEAN Connectivity Coordinating Committee (ACCC) on the development of Strategic Plans of the ASEAN Community Vision 2045. HLTF – EI, SOCA and ACCC took note of the Strategic Plan template and the sample notional illustrations that was presented during the Meeting. Key discussions during the interface includes the following:

- a. Noted that the ultimate timeframe of the Vision is until 2045 with each Pillar being given the flexibility to craft their Strategic Plans in accordance with the timeframe they see most suitable for their respective pillars. This is in consideration of the observation that certain action lines may require a longer timeline while some could be shorter.
 - b. The Meeting also took note of the need to ensure consistency across the pillars in terms of the timeframe. In relation to the review of the Strategic Plans, the Meeting noted the discussion on whether it should be every five (5) or ten (10) years.
 - c. In relation to the timeline, the HLTF-ACV Co-Chairs informed the HLTF – EI, SOCA and the ACCC of the HLTF-ACV's intention to have the first draft of all Strategic Plans by June 2024 with the view of finalising them by the 44th and 45th ASEAN Summits in October 2024. The draft Vision Statement and Strategic Plans will be adopted as a package during the first ASEAN Summit under Malaysia's Chairmanship in 2025. The Chairs of HLTF-EI, SOCA and ACCC took note of the working timeline and agreed to submit the first draft of their respective Strategic Plan to the HLTF-ACV by June 2024. The Meeting noted that the HLTF-ACV will tie up the drafts from the other Community Pillars and Connectivity, without changing the substance, to ensure consistency of all Strategic Plans.
17. Following the HLTF – ACV Meetings, the ASEAN Secretariat started the development of the Zero Draft of the ASEAN Community Vision Strategic Plans with the guidance from SG Dr. Kao:
- a. Review existing Strategic Measures or Action Lines of the ASEAN Blueprints that are still relevant for Post – 2025;
 - b. Revisit the priorities from ASEAN adopted outcome documents
18. For the ASCC Post–2025 Strategic Plan, the ASCC Monitoring Division initiated developing the Zero Draft under the guidance of ASEAN SG and DSG ASCC by (i) revisiting and extracting priorities from recently adopted ASCC Outcome Documents; (ii) reviewing the ASCC Blueprint 2025 Strategic Measures, especially those with unimplemented initiatives or upcoming activities; (iii) examining recommendations from the 19th SOC-COM discussion on ASCC Post–2025; and (iv) reviewing the ACV 2045 statements and the Core Elements of ACV 2045 for alignment. After identifying the Strategic Measures, they were grouped into Key Result Areas (KRAs) or Focus Areas, based on the existing KRAs of the ASCC Blueprint 2025.
19. The Strategic Goals in the Zero Draft are derived from the ASEAN Community Vision 2045. The ACV 2045 includes ten (10) vision statements for the socio-cultural community and two (2) cross-pillar statements covering the socio-cultural community and the AEC. The identification of the cross-pillar statements was based on the (i) specific Economic/Socio-Cultural section and the (ii) AEC vision statement, focusing on narrowing the development gap. The cross-pillar statements were identified in the Draft Non-Paper on the Establishment of the Ad-Hoc Working Group for the ASCC Post–2025 Strategic Plan, prepared by SOCA Indonesia as the SOCA Chair in 2023.

20. The Objectives outlined in the Zero Draft correspond to the Core Elements of the ACV 2045, with eight statements under the ASCC. While some Core Elements are reiterated in multiple Strategic Goals, it is noteworthy that no Strategic Measures are duplicated. It is important to recognize that the ACV 2045 encompasses various areas, extending across multiple objectives. Therefore, this results to the alignment of more than one or two core elements as Objectives to the Strategic Goals.
21. In aligning the Strategic Goals to the Objectives, the ASEAN Secretariat conducted the following process of alignment and determining the link between the ACV 2045 and the Core Elements of the ACV 2045 which includes: (i) highlighting key terms in the ACV 2045; (ii) highlighting key terms in the Core Elements; (iii) matching the key terms across the two documents to determine alignment and contribution; (iv) validate the highlighted terms through content analysis using an application software; and (v) final review to validate the linking of the terms.
22. The Zero Draft was shared with ASCC Divisions in December 2023 to gather feedback on Strategic Measures, Key Result Areas (KRAs), and the Responsible Bodies/ Mechanisms. On 17 January 2024, the ASCC Department, led by DSG for ASCC, conducted a discussion on the Zero Draft. During this session, consolidated inputs were presented for additional comments and recommendations from ASCC Divisions. Subsequently, the final Zero Draft was revised to incorporate the outcomes of the discussion, and additional inputs from the ASCC Divisions. The Zero Draft was also circulated to the ASCC Pillars and Connectivity for cross-pillar inputs, as directed by SG Dr. Kao, ensuring cross-pillar review and integration of initiatives.
23. The initial Zero – Draft has 147 Strategic Measures which incorporates inputs and recommendations from the ASEAN Secretariat namely the ASCC Divisions, AEC and APSC Pillars, IAI&NDG and Connectivity Divisions, and the ASEAN Secretary General. Results of the review process of the ASEAN Secretariat included the deletion of 15 Strategic Measures (SMs) due to possible replication on areas covered by a different SMs, and merging of three (3) SMs due to similarity in scope and areas. Additionally, a total of 63 SMs were re-focused and paraphrased, while several SMs were split due to the large scope of their initiatives. This version of the zero Draft of the ASCC Post-2025 Strategic Plan which comprised of 129 Strategic Measures with 19 cross-pillar strategic measures and 110 strategic measures that are focused on the ASCC was circulated to SOCA and members of the Ad-Hoc Working Group on February 2024 for their review and inputs.
24. Following the results of the 2nd Meeting of the Ad-Hoc Working Group and additional inputs from the ASCC Divisions of the ASEAN Secretariat, the revised zero Draft still reflects a total of 129 Strategic Measures across the various areas of the ASCC with inclusion of alternate and additional strategic measures, and strategic measures proposed for merging or deletion which will be further reviewed by the ASCC Sectoral Bodies.
25. During the 3rd Ad-Hoc Working Group Meeting, the following recommendations were made during the course of the drafting session: (i) provide further clarity of ASCC priorities and areas in the strategic measures by revisiting the cross-referenced ASCC documents; (ii) rephrase the Strategic Measures to reflect terms used in ASEAN documents; (iii) merge Strategic Measures with overlapping and/or similar scope and key areas together; (iv) separate Strategic Measures with multiple scopes and areas to enhance clarity and streamline their focus; (v) review the responsible bodies to ensure ASCC Sectoral Bodies are correctly identified and comprehensive; and (vi) identify a lead Sectoral Body for Strategic

Measures that have several responsible bodies. The final Zero Draft, which resulted from the 3rd Meeting of the Ad-Hoc Working Group, reflects 110 Strategic Measures.

26. Along the Strategic Goals, ACV 2045 statement on a healthy ASEAN populace has the greatest number of SMs followed by ACV 2045 statement on a community that is people-centered, people – oriented and interconnected. Regarding Key Result Areas (KRAs), the three KRAs with the most SMs are "People Empowerment and Institutional Strengthening", "Sustainable Climate and Resilience", and "Creative, Innovative, and Responsive ASEAN". In relation to the SMs under the purview of the ASCC Sectoral Bodies including other mechanisms such as the ASEAN Centres, SOMHD has the greatest number of SMs, followed by SOMSWD and SLOM, SOMED, ACW, and ASOEN.
27. To support the development of the ASCC Post-2025 Strategic Plan including the stakeholder engagement activities, the ASCC Monitoring Division of the ASEAN Secretariat developed two project proposals to (i) Support the Development of the ASEAN Socio-Cultural Community (ASCC) Post-2025 Strategic Plan and (ii) Development of the ASCC Post-2025 Results Framework and Baseline of the ASCC Post-2025 Strategic Plan. The proposed projects will support the development of the ASCC Post - 2025 Strategic Plan and the ASCC Strategic Plan Results Framework with baseline data which will serve as a planning and strategic framework for shaping the ASCC Post-2025, contributing to a resilient, inclusive, relevant, and sustainable ASCC which will enhance the quality of life for the people of ASEAN. The expected consolidated outputs include the following: (i) ASCC Post-2025 Strategic Plan; (ii) ASCC Post-2025 Results Framework which outlines key performance indicators, baseline and targets; (iii) baseline data for the ASCC Post-2025 Strategic Plan which will serve as benchmarks in monitoring and evaluating the progress of its implementation; and (iv) Public outreach, advocacy, and stakeholder engagement products and materials, including but not limited to information, education and communication materials, audio-video presentations, media and social media content, and presentation materials on the ASCC Post-2025 Strategic Plan. The proposed projects, each spanning 24 months, have received positive feedback from Australia through the Aus4ASEAN Futures Initiatives, and the Mission of Japan to ASEAN through the Japan-ASEAN Integration Fund (JAIF).

D. PROPOSED ACTIVITIES AND INDICATIVE TIMELINE

Timeline	HLTF – ACV Workplan 2024	ASCC Post – 2025 Strategic Plan Development	
		Ad-Hoc Working Group Workplan	End-Term Review of the ASCC Blueprint
January 2024	Zero Draft of the APSC Strategic Plan being reviewed by HLTF - ACV		<ul style="list-style-type: none"> Approval by Aus4ASEAN PMT and Aus4ASEAN JPRC

Timeline	HLTF – ACV Workplan 2024	ASCC Post – 2025 Strategic Plan Development	
		Ad-Hoc Working Group Workplan	End-Term Review of the ASCC Blueprint
06 February 2024 27 February 2024	13 th HLTF-ACV Meeting: Drafting APSC Pillar	<ul style="list-style-type: none"> ● Circulation of the Zero Draft of the ASCC Strategic Plan (based on agreed template) to SOCA ● 1st Ad-Hoc Working Group Meeting <ul style="list-style-type: none"> ○ Discuss outcomes of the Interface of the HLTF-ACV with the SOCA, HLTF-EI, and ACCC Chair during the 12th HLTF-ACV and agreed template of the ASCC Strategic Plan ○ Discuss TOR and workplan of the Ad Hoc Working Group ○ Provide inputs to the zero-draft of the ASCC Strategic Plan ○ Discuss the list and schedule of stakeholders for consultation, and schedule of ASCC Survey 	<ul style="list-style-type: none"> ● Procurement Process for the Consultants
08 March 2024 March – May 2024 22-23 March 2024 23 March 2024	14 th HLTF-ACV Meeting: Interface with pillars to discuss Economic/Social Cultural/Connectivity Pillar inputs	<ul style="list-style-type: none"> ● Circulation of (i) revised Zero Draft of the ASCC Strategic Plan (based on consolidated inputs during the 1st Ad Hoc Working Group Meeting); and (ii) Draft of the ASCC Survey. ● AMS to conduct national consultation with relevant stakeholders, including with non-state stakeholders ● 2nd Ad Hoc Working Group Meeting (22-23 March 2024, back-to-back with 36th SOCA & 31st ASCC Meeting) <ul style="list-style-type: none"> ○ Drafting session and discuss consolidated inputs to the zero Draft of the ASCC Strategic Plan ○ Discuss inputs to the ASCC Survey and finalise for deployment ● 36th SOCA Meeting <ul style="list-style-type: none"> ○ Chair of Ad-Hoc Working Group to report on the progress on the Development of the ASCC Strategic Plan 	

Timeline	HLTF – ACV Workplan 2024	ASCC Post – 2025 Strategic Plan Development	
		Ad-Hoc Working Group Workplan	End-Term Review of the ASCC Blueprint
24 March 2024		<ul style="list-style-type: none"> High- Level interface with Ministers of ASCC Sectoral Bodies of Lao PDR (consecutively with the 31st ASCC Council Meeting) 	
21 April 2024		<ul style="list-style-type: none"> Virtual Meetings / Consultations with ASCC Sectoral Bodies 	
5 April 2024		<ul style="list-style-type: none"> Circulation of the revised Zero Draft of the ASCC Strategic Plan (based on drafting session and consolidated inputs during the 2nd Ad Hoc Working Group Meeting 	
March – May 2024		<ul style="list-style-type: none"> AMS to conduct national consultation with relevant stakeholders, including with non-state stakeholders 	
21-22 April 2024		<ul style="list-style-type: none"> 3rd Ad Hoc Working Group Meeting <ul style="list-style-type: none"> Drafting session and discuss consolidated inputs to the Zero Draft of the ASCC Strategic Plan (21-22 April 2024) To discuss and consolidate inputs of the draft of the Strategic Plans based on the 2nd ad hoc working group meeting) and the finalized Zero Draft to be submitted to the HLTF-ACV and ASCC Sectoral Bodies 	
30 April 2024		<ul style="list-style-type: none"> Deployment of the ASCC Survey 	
28-29 May 2024		<ul style="list-style-type: none"> Virtual consultations with other relevant ASCC stakeholders including academia, think tanks, and among others 	
14 May 2024		<ul style="list-style-type: none"> Consultations / Discussions with ASEAN Centres and Entities, and Dialogue Partners 	

Timeline	HLTF – ACV Workplan 2024	ASCC Post – 2025 Strategic Plan Development	
		Ad-Hoc Working Group Workplan	End-Term Review of the ASCC Blueprint
<p>10 May 2024</p> <p>25 April 2024</p> <p>March – May 2024</p> <p>27-30 May 2024</p>	<p>15th HLTF-ACV Meeting: Drafting APSC Pillar</p>	<ul style="list-style-type: none"> ● Circulation of the revised Zero Draft of the ASCC Strategic Plan (based on drafting session and consolidated inputs during the 3rd Ad Hoc Working Group Meeting) ● AMS to conduct national consultation with relevant stakeholders, including with non-state stakeholders ● 4th Ad Hoc Working Group Meeting <ul style="list-style-type: none"> ○ Drafting session and discuss consolidated inputs to the Zero Draft of the ASCC Strategic Plan (27-30 May TBC) ○ 1st Draft to be finalized for ad-ref endorsement by SOCA ○ Presentation and discussion of the result of the ASCC Survey 	<ul style="list-style-type: none"> ● Development of the Inception Report, including consultation with ASEC Sectoral Divisions on ASCC ETR ● Review and approval of draft Inception Report by SOCA
<p>21 June 2024</p>	<p>16th HLTF-ACV Meeting: 1st Consolidation of inputs between HLTF-ACV with Economic/Social Cultural/Connectivity Pillar; Interface with the stakeholders.</p>	<ul style="list-style-type: none"> ● Submission of the 1st Final Draft of the ASCC Strategic Plan to the HLTF-ACV 	<ul style="list-style-type: none"> ● Data collection on the implementation of the ASCC Blueprint 2025 (quantitative and qualitative) for the ETR including data consolidation, validation and analysis
<p>11 July 2024</p> <p>26 July 2024</p> <p>05 July 2024</p>	<p>17th HLTF-ACV Meeting: Drafting APSC Pillar; Interface with Stakeholders</p>	<ul style="list-style-type: none"> ● Circulation / Presentation of the consolidated inputs from stakeholder engagement to the Ad-Hoc Working Group for guidance on possible integration to the ASCC Post- 2025 Strategic Plan ● Circulation / Presentation of the recommendations from the ETR's National Assessment Reports to the Ad-Hoc Working Group ● Submission of Interim Report of Framing the ASCC-Post 2025 (ASCC Research & Development Platforms Programme) 	<ul style="list-style-type: none"> ● Development of national assessment of the ASCC Blueprint 2025 Implementation ● Consultations with ASCC Divisions and ASCC Sectoral Bodies

Timeline	HLTF – ACV Workplan 2024	ASCC Post – 2025 Strategic Plan Development	
		Ad-Hoc Working Group Workplan	End-Term Review of the ASCC Blueprint
31 July – 1 August 2024		<ul style="list-style-type: none"> 5th Ad Hoc Working Group Meeting (tbc) 	
23 August 2024 26-27 August 2024 28 August 2024 30 August 2024 3 September 2024	18 th HLTF-ACV Meeting: Drafting APSC Pillar; Interface with Stakeholders 2 nd Consolidation of inputs between HLTF-ACV with Economic and Socio-Cultural Pillars, and Connectivity; Interface with the stakeholders	<ul style="list-style-type: none"> Circulation of the draft ETR Interim Report to the Ad-Hoc Working Group and SOCA Reviewing recommendations from draft ETR Interim Report and Interim Report of the Framing the ASCC Post-2025 for possible integration to the ASCC Post – 2025 Strategic Plan/narrative. Presentation of the ASCC Strategic Plan to ASCC Sectoral Bodies prior to presentation to SOCA Presentation of the ASCC Strategic Plan to SOCA 6th Ad Hoc Working Group Meeting (tbc) 	<ul style="list-style-type: none"> Development of draft ASCC Interim ETR Report, integrating results of consultations with ASEC Sectoral Divisions and ASCC Sectoral Bodies Review and approval of draft Interim Report by SOCA and ASCC Council Meeting
16-20 September 2024	19 th HLTF-ACV Meeting: Interim Report for the 44/45 Summit; Interface with the stakeholders.	<ul style="list-style-type: none"> Submission of the ASCC Strategic Plan to the 32nd ASCC Council Submission of the ASCC Strategic Plan to the HLTF – ACV by the ASCC Council 	
October – November 2024		<ul style="list-style-type: none"> Activities to be confirmed in due course Consultation / Meetings with ASCC Sectoral Bodies and the ASEAN Secretariat on the ASCC Strategic Plan Results Framework 	<ul style="list-style-type: none"> Additional data collection on the implementation of the ASCC Blueprint 2025 for the ETR Final Report particularly covering the period of 2024 – 2025 Development, review, and approval of ASCC ETR Report (full report)
December 2024		<ul style="list-style-type: none"> Activities to be confirmed in due course 	
January 2025		<ul style="list-style-type: none"> Activities to be confirmed in due course 	
February – March 2025		<ul style="list-style-type: none"> The draft Vision Statement and Strategic Plans will be adopted as a package at the 	

Timeline	HLTF – ACV Workplan 2024	ASCC Post – 2025 Strategic Plan Development	
		Ad-Hoc Working Group Workplan	End-Term Review of the ASCC Blueprint
		first ASEAN Summit under Malaysia's Chairmanship in 2025 (tbc)	
April – May 2025			
June – August 2025			Development, review, and approval of ASCC ETR Report (<i>continuation</i>)



23 April 2024

Chairs of ASCC Senior Officials of Sectoral Bodies

REQUEST FOR INPUTS TO THE ZERO DRAFT ASCC POST-2025 STRATEGIC PLAN

Excellencies,

On behalf of the Ad Hoc Working Group to Develop the ASCC Post-2025 Strategic Plan (AHWG), we are pleased to convey the Zero Draft of the ASCC Post-2025 Strategic Plan for the review and inputs from ASCC Sectoral Bodies.

As apprised during the Stakeholder Consultation with ASCC Sectoral Bodies held via videoconference on 21 April 2024, the three ASEAN Pillars and ASEAN Connectivity were tasked by the 11th High-Level Task Force on ASEAN Community's Post-2025 Vision (HLTF-ACV) Meeting on 10-11 October 2023 to develop their respective Strategic Plans. The HLTF-ACV developed an agreed template to ensure uniformity across the Strategic Plans. The AHWG has formed by the Senior Officials Committee for the ASEAN Socio-Cultural Community (SOCA) in January 2024 to develop the ASCC Post-2025 Strategic Plan.

The ASEAN Secretariat started the development of the zero draft of the ASCC Strategic Plan by: (i) revisiting and extracting priorities from recently adopted ASCC Outcome Documents; and (ii) reviewing the ASCC Blueprint 2025 Strategic Measures, especially those with unimplemented initiatives or upcoming activities. The ASEAN Secretariat also revisited the recommendations from our 19th SOC-COM discussion on ASCC Post-2025, and circulated the draft for cross-pillar review and inputs within the ASEAN Secretariat.

The Strategic Goals in the Zero Draft are derived from the ASEAN Community Vision 2045 as guided by the HLTF-ACV. The ACV 2045 includes ten (10) vision statements for the socio-cultural community and two (2) cross-pillar statements. The Objectives outlined in the Zero Draft correspond to the Core Elements of the ACV 2045, with eight statements under the ASCC. It is important to recognize that the ACV 2045

encompasses various areas, extending across multiple objectives. Therefore, more than one or two core element statements can be Objectives to the Strategic Goals.

The AHWG convened three meetings and drafting sessions to review, line-by-line and word-by-word, the Zero Draft that was produced by the ASEAN Secretariat. The review included the attribution of Sectoral Bodies responsible for implementing the measures. There is now a total of 110 Strategic Measures in the Zero Draft for review and further inputs by ASCC Sectoral Bodies. There will be a subsequent consultation with Sectoral Bodies in June 2024 to develop the Performance Measures for each of the Strategic Measures.

In this regard, we would like to request for the review and inputs from the ASCC Sectoral Bodies to the Zero Draft ASCC Post-2025 Strategic Plan, particularly on the following sections: (i) Strategic Measures / Action Lines; (ii) Key Result Areas; and (iii) Responsible Bodies / Mechanisms / Cross Pillar Partners. We would highly appreciate receiving your inputs by **21 May 2024** via email to ASCCMONITORING@asean.org. The inputs will be consolidated and further discussed at the 4th Ad-Hoc Working Group Meeting scheduled for the end of May 2024. An Information Paper on the ASCC Post-2025 Strategic Plan is also attached for reference.

Please accept, Excellencies, the renewed assurance of our highest consideration.



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Zero Draft ASCC Post-2025 Strategic Plan

SOCIO-CULTURAL

Strategic Goal [ASEAN Vision 2045]		A. A Community that is people-centred, people-oriented, and interconnected with seamless movement of peoples, goods, and services with a shared ASEAN ownership and identity. [PARA 29]						
Objective [ASEAN Core Elements]		A.1. To pursue digital transformation of society which will be inclusive, increase people-to-people connectivity whilst ensuring socio-economic benefits for all. ASEAN will harness digital innovation and accelerate new and existing work on digitalisation for social inclusion, shared identity, prepare for the future of work and education, ensure a safe and clean environment, strengthen health cooperation, enhance climate and disaster preparedness, and institutionalise sustainable digital transformation through policy coordination, technical cooperation, and capacity building efforts. [PARA 1]						
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
A.1.1.	Enhance regional and national mechanisms to promote universal access to and use of information and communication technology to foster global connectivity, eliminate persistent, new, and emerging forms of violence against women and children. [combined with adjustment ASCC Blueprint E.1.i; B.1.iii and A.2.ii and ASEAN Regional Plan of Action on the Elimination of Violence Against Women, ASEAN Regional Plan of Action on the Elimination of Violence Against Children, Declaration on the Protection of Children from all Forms of Online Exploitation and Abuse in ASEAN]	Equitable Access for All	SOMRI SOMY ACWC ADGSOM					
A.1.2.	Expand inclusive access to quality digital education for teachers and learners including youth not in employment, education and training (NEET) in support of lifelong learning and TVET. [new; extracted from the Declaration on the Digital Transformation of Education Systems in ASEAN and the ASEAN YDI 2022 Report with adjustment from AHWG inputs]	Equitable Access for All	SOMED SOMY SLOM IAI Task Force ADGSOM					

A.1.3.	Promote open education data and transparent statistics while ensuring the safety and privacy of individuals and the privacy of information about them with special attention to children and youth. <i>[New; extracted with adjustment from the Declaration on the Digital Transformation of Education Systems in ASEAN]</i>	Equitable Access for All	SOMED SOMY					
A.1.4.	Harness inclusive and sustainable development through strategic application of digital innovation to bridge digital divide, enhancing digital connectivity, optimize utilisation of digital technology, and developing skills. <i>[new; adjusted from the second sentence of the 1st para of the core elements of the ACV 2045]</i>	Creative, Innovative, and Responsive ASEAN	All ASCC Sectoral Bodies ACCED ADGSOM					
A.1.5.	Strengthen cooperation and responsible and sustainable investments in rural and peri-urban areas to accelerate/enhance digital innovation, including enhancing inclusive digital infrastructure, skills, and literacy to increase digital usage. <i>[new; extracted with adjustment from the ASEAN Leaders Joint Statement on the Establishment of an ASEAN Villages Network; ASEAN Leaders' Statement on the Year of ASEAN Youth; ASEAN Master Plan on Rural Development]</i>	Creative, Innovative, and Responsive ASEAN	SOMRDPE SLOM SOMSWD ASCN ADGSOM AFCDM-WG					
A.1.6.	Increase competencies, competitiveness and resilience of relevant stakeholders on technical technological and managerial skills so as to improve institutional capacity and address current challenges and emerging trends, such as disasters, pandemics, and climate change <i>[ASCC Blueprint A.2.i with adjustment.]</i>	People Empowerment and Institutional Strengthening	SOMHD SOMED ACDM ASOEN SOM – ACCSM SLOM					
A.1.7.	Promote good governance and an agile, efficient	People	SOM - ACCSM					

	and people-centred civil service in the digital era through enhancement of capacities and strategic partnerships with relevant ASEAN Sectoral Bodies, ASEAN Entities, ASEAN Dialogue Partners, ASEAN Sectoral Dialogue Partners, ASEAN Development Partners international organisations, and other stakeholders. <i>[new; extracted with adjustment from the ASEAN Statement on Promotion of Good Governance and Acceleration of an Agile Civil Service in a Digital Economy]</i>	Empowerment and Institutional Strengthening						
A.1.8	Enhance ASEAN human resource competitiveness for future workforce by leveraging technological transformation, ensure the quality higher education, providing decent employment for workers with an industry-driven approach. <i>[new; extracted with adjustment from the ASEAN Statement on Promotion of Good Governance and Acceleration of an Agile Civil Service in a Digital Economy]</i>	People Empowerment and Institutional Strengthening	SOM – ACCSM SLOM SOMED IAI Task Force ASEAN-BAC					
A.1.9.	Promote, develop, and implement comprehensive national legal frameworks in each ASEAN Member State and work towards improving child protection standards and policies on all forms of online exploitation and abuse across ASEAN Member States. <i>[new; extracted with adjustment from the Declaration on the Protection of Children from All Forms of Online Exploitation and Abuse in ASEAN and its regional Plan of Action]</i>	Human rights Promotion and Protection	ACWC SOMTC ADGSOM SOMSVD SOMRI					
A.1.10.	Strengthen cooperation in the fields of information and media, and support the development of a socially responsible media in ASEAN, which include strengthening national capacity to mitigate and respond to fake news, through initiatives such as media monitoring, fact checking, and bolstering	Open and Adaptive ASEAN	SOMRI					

reliable government communications, and countering extremism. <i>[new; extracted with adjustment from the Joint Declaration on the Framework to Minimise the Harmful Effects of Fake News; Declaration on Social Responsible Media for a Peaceful and Prosperous ASEAN Community (12th AMRI) Da Nang Declaration on "Media: From Information to Knowledge for a Resilient and Responsive ASEAN (adopted at 16th AMRI)]</i>							
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Strategic Goal <i>[ASEAN Vision 2045]</i>		A. A Community that is people-centred, people-oriented, and interconnected with seamless movement of peoples, goods, and services with a shared ASEAN ownership and identity. [PARA 29]						
Objective <i>[ASEAN Core Elements]</i>		A.2. To achieve an integrative Community that is participative, promotes social cohesion, and addresses the social and cross-sectoral trends and impacts of people flows and ideas in ASEAN, including the mainland, coastal and maritime development of the region. [PARA 2]						
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
A.2.1.	Promote cooperation in information dissemination and facilitate the flow of information to inject dynamism within the region and promote innovative solutions to address contemporary and emerging challenges. <i>[ASCC Blueprint E.2.iv with adjustment]</i>	Creative, Innovative, and Responsive ASEAN	SOMRI					
A.2.2.	Promote greater people-to-people interaction and mobility within and outside of ASEAN through continuous implementation of programs and projects that would open opportunity for young people. <i>[ASCC Blueprint E.2.v with adjustment]</i>	Open and Adaptive ASEAN	SOMY SOMED SOMCA SOMS SLOM					
A.2.3.	Enhance meaningful participation and engagement of vulnerable groups such as women, children, youth, elderly persons and persons with disabilities	Equitable Access for All	Lead: SOMSWD Other remaining					

	in the development and implementation of ASEAN policies and programmes / initiatives, socioeconomic development and ASEAN community building through strengthened regional, cross-sectoral and cross-pillar platforms and engagements. <i>[combined with adjustment ASCC Blueprint B.2.i and priority adapted from Declaration on the Protection of Children from All Forms of Online Exploitation and Abuse in ASEAN and its regional Plan of Action]</i>		ASCC Sectoral Bodies ASCN ACCMSME					
A.2.4.	Strengthen the protection of migrant workers, including migrant fishers, in cooperation with the private entities, employers and other partners, and dedicate resources, in all relevant migration policies, mechanisms and processes to ensure their labour rights protection and improve labour conditions of migrant workers in their entire migration process. <i>[new; extracted with adjustment from the ASEAN Declaration on the Placement and Protection of Migrant Fishers]</i>	Human rights Promotion and Protection	SLOM					

Strategic Goal <i>[ASEAN Vision 2045]</i>		B. A caring Community that will ensure the full potential and improve the quality of life for its peoples that is participative, inclusive, sustainable, and promotes social cohesion, hereby ensuring shared prosperity, especially among vulnerable groups, and leaving no one behind. [PARA 30]						
Objective <i>[ASEAN Core Elements]</i>		B.1. To ensure shared prosperity and connects the peoples of ASEAN especially the vulnerable groups, to opportunities and activities that will enhance social and economic wellbeing, advance recovery, and fulfil aspirations. [PARA 3]						
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
B.1.1.	Enhance regional strategy and national policy to strengthen disability-inclusive development, contributing to a resilient and prosperous ASEAN community. <i>[new; extracted with adjustment from</i>	People Empowerment and Institutional Strengthening	SOMSWD SOMED SOMCA					

	<i>the ASEAN Declaration on Disability-Inclusive Development and Partnership for A Resilient ASEAN Community]</i>		All ASCC Sectoral Bodies					
B.1.2.	Strengthen family's resilience and well-being throughout their life-cycle towards self-development and living independently and harmoniously in pursuit of prosperity, happiness and dignity, safe and equal life, through adaptive social protection. <i>[new; extracted with adjustment from the ASEAN Declaration on Gender Equality and Family Development]</i>	People Empowerment and Institutional Strengthening	SOMSWD SOMRDPE SOMHD					
B.1.3.	Strengthen cross-sectoral and inter-pillar cooperation across the ASEAN Community to promote gender equality and women's economic empowerment such as increasing the opportunities for girls and women in education including technical vocational education training (TVET), non-traditional fields like STEM, and mainstreaming gender into labour employment and entrepreneurship policies and programmes. <i>[new; extracted with adjustment from the ASEAN Declaration on Gender Equality and Family Development]</i>	People Empowerment and Institutional Strengthening	ACW ACWC SOMSWD SLOM SOMED TVET Council AUN					
B.1.4.	Adapt policies to include support for migrant workers to facilitate access to social services across occupational areas at all stages, including during crisis preparedness, response and recovery and accommodate the specific needs of migrant workers, especially women, and their families already residing with them in crisis situations. <i>[new; extracted with adjustment from ASEAN Declaration on the Protection of Migrant Workers and Family Members in Crisis Situations]</i>	People Empowerment and Institutional Strengthening	SLOM SOMSWD SOMHD					

B.1.5.	Address systemic and institutional barriers faced by women, especially women with disabilities and those in vulnerable situations, to entrepreneurship and broader economic empowerment, and gender-responsive and accessible entrepreneurship support services. <i>[new; extracted combined statement with adjustment from the Declaration on Building A More Sustainable, Inclusive and Resilient Future: Unlocking Women's Entrepreneurship In ASEAN]</i>	People Empowerment and Institutional Strengthening	ACW SOMSWD ACCMSME SEOM					
B.1.6.	Value women's unpaid care and domestic work, and promote shared responsibility and work-life balance within the household and the family <i>[[new; extracted with adjustment from the Declaration on Building A More Sustainable, Inclusive and Resilient Future: Unlocking Women's Entrepreneurship In ASEAN]</i>	People Empowerment and Institutional Strengthening	ACW SLOM ACCMSME AWEN SOMRI SOMHD					
B.1.7	Create and enhance the enabling environment for care entrepreneurship opportunities to complement and enhance the public provision of care in the community. <i>[new; extracted with adjustment from the Declaration on Building A More Sustainable, Inclusive and Resilient Future: Unlocking Women's Entrepreneurship In ASEAN]</i>	People Empowerment and Institutional Strengthening	ACW SLOM ACCMSME AWEN SOMRI SOMHD					
B.1.8.	Strengthen mechanisms and institutional capacity to promote equitable opportunities and advance universal access to social protection and workforce development, such as health services and quality education including early childhood, [and] TVET skills recognition. <i>[ASCC Blueprint B.2.xi with adjustment]</i>	Creative, Innovative, and Responsive ASEAN	SOMED SLOM SOMSWD SOMHD					

B.1.9.	Build an enabling environment to provide the unemployed, poor and other marginalised groups equitable access to resources, opportunities, and safeguard measures to prevent them from falling under the negative influence of violent extremism and threats. <i>[ASCC Blueprint B.2.viii with no adjustment from inputs during the 2nd AHWG meeting] [SG]</i>	Equitable Access for All	SLOM SOMRDPE SOMSWD SOMRI SOMTC					
B.1.10.	Strengthen human and institutional capacity in implementing climate change adaptation and mitigation especially on vulnerable and marginalized communities. <i>[ASCC Blueprint C.3.i with adjustment]</i>	Sustainable Climate	ASOEN COP-AATHP SOMSWD ASCN					
B.1.11.	Enhance cross-sectoral and cross-pillar coordination to ensure availability of clean water, sanitation and hygiene in times of crises. <i>[ASCC Blueprint D.5.iii with adjustment]</i>	Enhanced and optimised provision of water, sanitation and hygiene facilities in times of crises	SOMHD AHA Centre					

Strategic Goal <i>[ASEAN Vision 2045]</i>	C. A Community that is able to optimise its demographic bonus to, among others, make ASEAN the epicentre of growth and innovation through inclusive, comprehensive and transformative education in a conducive learning environment to develop a highly skilled and competitive labour force, and the creation of decent work and high-quality jobs. [PARA 31]			
Objective <i>[ASEAN Core Elements]</i>	C.1. To pursue digital transformation of society which will be inclusive, increase people-to-people connectivity whilst ensuring socio-economic benefits for all. ASEAN will harness digital innovation and accelerate new and existing work on digitalisation for social inclusion, shared identity, prepare for the future of work and education, ensure a safe and clean environment, strengthen health cooperation, enhance climate and disaster preparedness, and institutionalise sustainable digital transformation through policy coordination, technical cooperation, and capacity building efforts. [PARA 1]			
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)

				Activity	Timeline	Participation	Expected Output	Status
C.1.1.	Ensure teachers, trainers, and educators of children and youth develop the relevant learner-centred pedagogical practices and digital literacy skills needed for remote, online, and blended teaching through effective and equitable pre-service and in-service training, communities of practice and peer networks <i>[new; extracted with adjustment from the ASEAN Declaration on the Digital Transformation of Education Systems in ASEAN]</i>	Creative, Innovative, and Responsive ASEAN	SOMED					
C.1.2.	Enhance cooperation with private sector on cooperative education internship and apprenticeship to meet demand-driven competencies and qualifications in TVET and higher education, incorporating updated research on advanced technology to meet labour market needs. <i>[new; extracted from the ASEAN Declaration on Human Resources Development for the Changing World of Work]</i>	Creative, Innovative, and Responsive ASEAN	SLOM SOMED					
C.1.3.	Accelerate regional initiatives to support ASEAN Member States towards building age-friendly societies and mainstreaming population ageing issues into national policies and development plans and programmes which may include promotion of healthy, active, and successful ageing, care economy, life-long learning and digital literacy, flexible employment and retirement policies, and sustainable and accessible infrastructure. <i>[new; extracted with adjustment from Regional Plan of Action on Implementing the Kuala Lumpur Declaration on Ageing: Empowering Older Persons in ASEAN; Regional Plan of Action on</i>	Creative, Innovative, and Responsive ASEAN	SOMSWD SLOM SOMHD ACAI SOMRI					

	<p><i>Implementing the Kuala Lumpur Declaration on Ageing: Empowering Older Persons in ASEAN; Health Priority on the Promotion of Healthy and Active Ageing under the ASEAN Post 2015 Health Development Agenda 2016-2025 and the mandate of the ASEAN Centre for Active Ageing and Innovation]</i></p>						
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Strategic Goal <i>[ASEAN Vision 2045]</i>	C. A Community that is able to optimise its demographic bonus to, among others, make ASEAN the epicentre of growth and innovation through inclusive, comprehensive and transformative education in a conducive learning environment to develop a highly skilled and competitive labour force, and the creation of decent work and high-quality jobs. [PARA 31]							
Objective <i>[ASEAN Core Elements]</i>	C.2. To ensure shared prosperity and connects the peoples of ASEAN especially the vulnerable groups, to opportunities and activities that will enhance social and economic wellbeing, advance recovery, and fulfil aspirations. [PARA 3]							
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
C.2.1.	Enhance the responsiveness and cohesiveness of labour, educational, economic policies and institutional frameworks towards better employment opportunities, employability, higher income, job security, quality of jobs and enterprise competitiveness. <i>[new; extracted from the ASEAN Declaration on Human Resources Development for the Changing World of Work]</i>	People Empowerment and Institutional Strengthening	SLOM SOMED					
C.2.2.	Improve and expand inclusiveness of education and employment within the ASEAN region, especially with respect to improving access to and quality of education, TVET and job opportunities for all particularly women, out-of-school children and youth, people with disabilities, elderly, those in rural or remote areas and those employed in small and	People Empowerment and Institutional Strengthening	SOMED SLOM ACW SOMSWD ACCMSME ACWC SOMY					

	medium enterprises. <i>[new; extracted with adjustment from the ASEAN Declaration on Human Resources Development for the Changing World of Work; ASEAN Youth Development Index 2022]</i>							
C.2.3.	Strengthen ASEAN civil service through high-quality education effective capacity building, human resource development, strategic partnerships, and collaboration programmes among ASEAN Member States and other relevant stakeholders to generate highly skilled, competent and future-ready human resources and active global citizens for sustainable development. <i>[ASCC Blueprint A.2.v with adjustment]</i>	People Empowerment and Institutional Strengthening	SOM-ACCSM IAI Task Force					
C.2.4.	Promote socially responsible entrepreneurship by fostering creative and inclusive opportunities for youths such as social entrepreneurship <i>[combined ASCC Blueprint E.3.i and ii with adjustment]</i> .	Engender a Culture of Entrepreneurship in ASEAN	SOMY ACW ACCMSME					

Strategic Goal <i>[ASEAN Vision 2045]</i>	D. A healthy ASEAN populace, with higher life expectancy, well-being for all ages, safe from communicable and non-communicable diseases with Universal Health Coverage (UHC) and access to resilient healthcare architecture. [PARA 32]							
Objective <i>[ASEAN Core Elements]</i>	D.1. To achieve a resilient Community that promotes human security and increase peoples' resilience in responding to future health emergencies, crisis and disasters, impacts from climate change, emerging trends, and external challenges including the promotion of strong family institutions and youth as cornerstones of resilient societies in ASEAN. [PARA 4]							
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
D.1.1.	Enhance institutional and human capacities and approaches that accelerate the implementation of One Health Initiative and the effective execution of policies, strategies and programmes in preparing and responding to all health-related hazards and	A Safer ASEAN that is able to Respond to all Health-related Hazards including	SOMHD ASOEN SOM AMAF Network of ASEAN Chemical, Biological					

	emerging threats, and to guide investment, research, and development for prevention, preparedness and response (PPR) activities. <i>[new; extracted with adjustment from the ASEAN Leaders Declaration on One Health Initiative]</i>	Biological, Chemical, and radiological-nuclear, and Emerging Threats	and Radiological (CBR) Defence Experts					
D.1.2.	Reduce the risk and exposure and vulnerability of people living in at-risk areas to climate-related extreme events and other economic, social and environmental shocks and disasters and empower them to become agents of resilience. <i>[ASCC Blueprint D.4.ii with adjustment]</i>	People Empowerment and Institutional Strengthening	SOMRDPE SOMHD ADRP ASOEN					
D.1.3.	Institutionalise coherence and coordination on strengthening regional and national data disaggregated by sex, age, disability, including on family development, poverty and equity, and establish a reliable regional database for key sectors to support ASEAN policies and programmes" <i>[ASCC Blueprint B.2.v]</i>	People Empowerment and Institutional Strengthening	ACW SOMSWD ACWC ACSS ASEANstats					
D.1.4.	Enhance effectiveness of the implementation of policies, strategies and programmes, to promote coherence across ASEAN Community Pillars, particularly in the areas of good governance, social protection, and universal health coverage including pharmaceutical development, food safety and control system, maternal and child health, ending all forms of malnutrition, enhance food and nutrition security through sustainable food systems, expanding access to, traditional and complementary medicine, poverty eradication, ensuring the availability of employment and decent work, mental health, combating, trafficking in persons, promoting healthy and active ageing, empowerment of persons with disabilities,	Equitable Access for All	SOM ACCSM SOMSWD SOMHD SOMRDPE SLOM ACW ACWC SOMED SOM-AMAF SEOM SOMTC					

	advancing women, peace and security, and gender mainstreaming. <i>[combined with adjustment ASCC Blueprint B.2.iii; ASEAN Leaders' Declaration on Ending All Forms of Malnutrition; and, ASEAN Health Cluster on Promoting Healthy Lifestyle in the ASEAN Post 2015 Health Development Agenda 2016-2025]</i>							
D.1.5.	Promote a community that is healthy, caring, sustainable and productive, and one that practices healthy lifestyle resilient to health threats and has universal access to healthcare <i>[ASCC Blueprint B.2.xii]</i>	Equitable Access for All	SOMHD SOMS					
D.1.6.	Promote local community resilience, including promoting traditional, local and indigenous knowledge and wisdom on disaster management; <i>[combined ASCC Blueprint D.1.iii and vi with adjustment; and extracted statement on traditional and local knowledge from the Joint Statement of the Association of Southeast Asian Nations (ASEAN) for the Asia-Pacific Ministerial Conference on Disaster Risk Reduction (APMCDRR) 2022]</i>	A Disaster Resilient ASEAN that is able to Anticipate, Respond, Cope, Adapt, and Build Back Better, Smarter, and Faster	ACDM ADRP					
D.1.7.	Promote a holistic strategy by integrating multi-stakeholder and multi-sectoral approaches, expanding regional cross-sectoral platforms, and advocating for evidence-based policies to address biodiversity challenges, strengthening climate resilience, enhancing policy cooperation, capacity development, and best practices for conservation and sustainable management of marine, wetlands, peatlands, biodiversity, and land and water resources. <i>[combined with adjustment ASCC Blueprint D.3.i, ii and iii]</i>	A Climate Adaptive ASEAN with Enhanced Institutional and Human Capacities to Adapt to the Impacts of Climate Change	ASOEN SOMHD ASCN SOMCA					

D.1.8.	Promote cooperation for the protection, restoration and sustainable use of coastal and marine environment, respond and deal with the risk of pollution and threats to marine ecosystem and coastal environment, such as Marine Debris and Marine Plastic Pollution in particular in respect of ecologically sensitive areas. <i>[ASCC Blueprint C.1.iii with adjustment]</i>	A Climate Adaptive ASEAN with Enhanced Institutional and Human Capacities to Adapt to the Impacts of Climate Change	ASOEN COM-AATHP ACB FG-CE					
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Strategic Goal <i>[ASEAN Vision 2045]</i>	D. A healthy ASEAN populace, with higher life expectancy, well-being for all ages, safe from communicable and non-communicable diseases with Universal Health Coverage (UHC) and access to resilient healthcare architecture. [PARA 32]							
Objective <i>[ASEAN Core Elements]</i>	D.2. To achieve a sustainable community that advance a thriving, healthy and resilient ASEAN for this and future generations consistent with ASEAN's sustainability agenda and coherent with the Sustainable Development Goals and the post-2030 global development agenda [PARA 6]							
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
D.2.1.	Promote resilient health systems in response to communicable, emerging and reemerging infectious, neglected tropical and zoonotic diseases through enhancing regional capacity towards the prevention and control of noncommunicable diseases and their risks in ASEAN Member States. <i>[new; extracted with adjustment from ASEAN Leaders Declaration on One Health Initiative (2023), ASEAN Leaders' Declaration on Ending Inequalities and Getting on Track to End AIDS by 2030 (2022)]</i>	A Safer ASEAN that is able to Respond to all Health-related Hazards including Biological, Chemical, and radiological-nuclear, and Emerging Threats	SOMHD SOM AMAF Network of ASEAN Chemical, Biological and Radiological (CBR) Defence Experts []					
D.2.2.	Enhance community awareness and social responsibility on the ill-effects of dangerous drugs through coordination with relevant stakeholders in	"Drug – Free" ASEAN	SOMHD ASOD SOMY					

	policy formulation, development and implementation of preventive programmes for different target groups, adoption and utilization of effective treatment and rehabilitation and after-care programmes, research on drug abuse problems, and engagement of community with advocacy activities. <i>[ASCC Blueprint D.6.i with adjustment]</i>		SOMED					
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Strategic Goal <i>[ASEAN Vision 2045]</i>	E. A Community where its peoples play an active role in all aspects of life through promotion of human security, enhancing peoples' resilience through public-private partnerships in line with ASEAN sustainability agenda. [PARA 33]							
Objective <i>[ASEAN Core Elements]</i>	E.1. To achieve an inclusive community that ensure an ASEAN for all in which its peoples can have an active role to play in all aspects of life, and achieve sustainable peace and progress through private and public partnerships and collaboration. [PARA 5]							
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
E.1.1.	Promote the establishment of relevant multi-stakeholder partnership platforms, including with the business sectors and relevant stakeholders, that focus on addressing inequalities and promoting disability empowerment. <i>[new, extracted with adjustment from the ASEAN Declaration on Disability-Inclusive Development and Partnership for A Resilient ASEAN Community]</i>	Reducing Barriers	Lead: SOMSWD ACCMSME					
E.1.2.	Promote public awareness through media engagements and campaigns to eradicate stigma and discrimination against persons with disabilities and other vulnerable population, while providing opportunities and ensuring comprehensive and inclusive social protection as a fundamental element of social justice. <i>[new, extracted with</i>	Reducing Barriers	Lead: SOMSWD Other remaining ASCC Sectoral Bodies					

	<i>adjustment from the ASEAN Declaration on Disability-Inclusive Development and Partnership for A Resilient ASEAN Community]</i>							
E.1.3.	Leverage the growth opportunities of the care economy in the ASEAN region by encouraging the development of products, services, and solutions tailored to the needs of ageing population align with promoting healthy ageing aiming to maximize functional ability and continue living independently <i>[new; extracted with adjustment from Strategic Priority 1: Promoting Healthy Ageing and Leveraging Opportunities in Ageing Societies in Southeast Asia of the ASEAN Comprehensive Care Economy Framework]</i>	People Empowerment and Institutional Strengthening	Lead: SOMRDPE SOMSWD SOMHD ACW ACAI					
E.1.4.	Strengthen local institutions and community-based approaches that promote participation of local governments/authorities, provinces, townships, municipalities and cities through the central government in the development of ASEAN capacity building programmes that benefit their respective communities <i>[combined with adjustment ASCC Blueprint A.2.iii; and ASEAN Master Plan on Rural Development]</i>	People Empowerment and Institutional Strengthening	SOM – ACCSM SOMRDPE ASCN					
E.1.5.	Accelerate children's access to, and participation in affordable high-quality inclusive Early Childhood Care and Education, particularly for those from the vulnerable and marginalised groups, to ensure their holistic and integrated development by stimulating their early learning and enhancing their health, nutrition, and well-being, in accordance to existing national laws, policies, and regulations. <i>[new; extracted with adjustment from the ASEAN</i>	People Empowerment and Institutional Strengthening	SOMED					

	<i>Leaders' Declaration on Early Childhood Care and Education In Southeast Asia]</i>							
E.1.6.	Advance initiatives to promote and develop the ASEAN Creative Economy (ACE), increase the value creation and contributions of Cultural and Creative Industries (CCIs), and implement capacity-building initiatives and talent development programs to enhance the skills of cultural and creative workers. <i>[new; extracted with adjustment from Siem Reap Declaration on Promoting A Creative and Adaptive ASEAN Community to Support the Cultural and Creative Economy]</i>	Creative, Innovative and Responsive ASEAN	SOMCA COSTI					
E.1.7.	Strengthen capacity and capability of ASEAN public sector, including civil servants to respond to the needs of the peoples, emerging challenges, and technological advancements through efficient, effective, transparent and accountable public services, participatory and innovative approaches, and collaboration. <i>[ASCC Blueprint E.1.viii with adjustment]</i>	Open and Adaptive ASEAN	SOM - ACCSM					
E.1.8.	Strengthen regional and multi-stakeholder initiatives and engagement to pro-actively respond to new and emerging forms of violence to eliminate all forms of discrimination, exploitation, trafficking, harmful practices, and violence and abuse against children, women, persons with disabilities, youths, migrant workers, the elderly/older persons, and victims/survivors of trafficking in persons, ethnic minority groups, and vulnerable and marginalised groups. <i>[combined ASCC Blueprint B.3.vii with adjustment and extracted with adjustment from the ASEAN Declaration on the Elimination of Bullying</i>	Human rights Promotion and Protection	SOMS ACWC SOMY SOMED					

	<i>of Children in ASEAN]</i>							
E.1.9.	Eliminate all forms of maltreatment on the basis of old age and gender through rights-based/needs-based and life cycle approaches that promote equitable access of older persons to public services, income generation, health care services, social protection, and essential information, as well as preventive measures, legal protection, and effective support system. <i>[new; extracted with adjustments from Regional Plan of Action on Implementing the Kuala Lumpur Declaration on Ageing: Empowering Older Persons in ASEAN]</i>	Human rights Promotion and Protection	SOMS SOMHD ACCSM ACW					
E.1.10.	Enhance quality care, wellbeing, gender equality, social justice, human rights and fundamental freedoms, especially the vulnerable groups, in response to all hazards and emerging social and economic risks/threats through a holistic and multi-disciplinary approach and regional inter-sectoral mechanisms. <i>[adjusted ASCC Blueprint B.3.i]</i>	Human rights Promotion and Protection	SOMS SOMHD ACW AICHR					
E.1.11.	Develop and strengthen sustainable financing mechanisms for social protection, universal health coverage, early childhood care and development, disaster risk reduction and social pension, through strategic partnerships with private sector and other relevant stakeholders. <i>[adjusted ASCC Blueprint B.3.ii]</i>	Human rights Promotion and Protection	Lead: SOMS SOMS SOMHD SOMED ACDM AFCDM-WG					
E.1.12.	Accelerate extension of coverage, accessibility, availability, comprehensiveness, quality, equality, affordability and sustainability of social services and social protection. <i>[adjusted ASCC Blueprint</i>	Human rights Promotion and Protection	Lead: SOMS SOMHD SOMED					

	B.3.iv]		SLOM					
E.1.13.	Promote government, private sector, and community collaboration to develop continuous training and re-training systems, promoting human capital development, and regional cooperation in education, training, and research. <i>[combined with adjustment ASCC Blueprint E.2.iii and ix]</i>	Creative, Innovative, and Responsive ASEAN	All ASCC Sectoral Bodies SOMED SLOM AUN AWGHEM					

Strategic Goal <i>[ASEAN Vision 2045]</i>		F. A Community with a shared ASEAN identity that is adaptive and responsive to evolving national needs, as well as relevant regional and global issues. [PARA 34]						
Objective <i>[ASEAN Core Elements]</i>		F.1. To achieve a community that is relevant to adapt and respond to evolving national needs and requirements, regional and global matters, as well as cross-pillar and cross-sectoral issues facing the region. [PARA 7]						
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
F.1.1.	Promote regional cooperation in education, training, and research, strengthening ASEAN's role in regional and global research network across the socio-cultural landscape <i>[ASCC Blueprint E.2.iii with adjustment]</i>	Creative, Innovative, and Responsive ASEAN	All ASCC Sectoral Bodies					
F.1.2.	Promote the innovative use of information and communications technology to preserve and promote ASEAN traditional sports and games, including the engagement of ASEAN youth, media, volunteers, private sectors, and other stakeholders to support ASEAN Traditional Sports Games and enhancing awareness on its role in ASEAN community-building. <i>[new; extracted with adjustment from the ASEAN Declaration on</i>	Creative, Innovative, and Responsive ASEAN	SOMS SOMY SOMCA SOMRI					

	<i>Fostering ASEAN Identity through the Safeguarding of Traditional Sports and Games (TSG) in the Modern World</i>							
F.1.3.	Facilitate registration of intellectual property rights (IPR) cooperation and implementation in areas such as cultural and creative products, and biodiversity-based products. <i>[ASCC Blueprint E.2.x]</i>	Creative, Innovative, and Responsive ASEAN	SOMCA ASOEN SOMRI ACB					
F.1.4.	Enhance the quality and competitiveness of higher education institutions, human resource development and training, cultural and creative industries, including visual arts, performing arts, film, music, and animation through regional and global cooperation. <i>[combined with adjustment ASCC Blueprint E.2. vi, vii, and viii]</i>	Creative, Innovative, and Responsive ASEAN	SOMED SOMCA SOMRI AUN					
F.1.5.	Encourage the government, private sector and community to develop a system of continuous training and re-training to support lifelong learning and workforce development. <i>[ASCC Blueprint E.2.ix]</i>	Creative, Innovative, and Responsive ASEAN	SLOM SOMED					
F.1.6.	Enhance cross-sectoral and cross-pillar coordination to ensure food adequacy and accessibility at the household level, especially vulnerable households, and ability to cope with disaster, food price shocks and scarcity by developing adaptive mechanisms and strategies. <i>[adjusted ASCC Blueprint D.5.i]</i>	Enhanced and Optimized provision of food in times of crises	SOMRDPE SOMSWD ADRP SOMHD SOM-AMAF					
F.1.7.	Explore the possibility of establishing shock-responsive financial and insurance mechanisms and strategies for disaster risk reduction and climate change adaptation <i>[adjusted ASCC Blueprint D.5.v]</i>	Enhanced and Optimized provision of food in times of crises	ACSCC DRFI ADRP					
F.1.8.	Enhance positive economic, social, and	Environmentally	SOMSWD					

	environmental linkages among urban, peri-urban, and rural areas, including strengthening policies and strategies for managing the impact of population growth and urbanization <i>[combined ASCC Blueprint C.2.v and vi with adjustment]</i>	Sustainable Cities	SOMRDPE ASCN					
F.1.9.	Strengthen regional cooperation to protect, restore and promote sustainable use of terrestrial ecosystems resources, combat desertification, halt biodiversity loss, and halt and reverse land degradation. <i>[ASCC Blueprint C.1.i]</i>	Conservation and Sustainable Management of Biodiversity and Natural Resources	ASOEN ACB					
F.1.10.	Strengthen global and regional partnerships to support the implementation of relevant international agreements and frameworks, including promoting cooperation in environmental management, promoting sustainable use of ecosystems and natural resources through environmental education, community engagement, and public outreach. <i>[combined ASCC Blueprint C.1.vii and viii with adjustment]</i>	Conservation and Sustainable Management of Biodiversity and Natural Resources	ASOEN COM ACB					
F.1.11.	Increase and enable investments in building universal, gender-responsive and sustainable care systems, and social services to recognise and reduce the burden of unpaid care work of women and girls in family. <i>[new; extracted with adjustment from the ASEAN Declaration on Gender Equality and Family Development]</i>	People Empowerment and Institutional Strengthening	ACW					
F.1.12.	Mainstream the protection and promotion of the rights of migrant workers caught in crisis situations and their family members left behind in the policies, programmes and mechanisms of Sending States. <i>[new; extracted with adjustment from the ASEAN Declaration on the Protection of Migrant Workers and Family Members in Crisis Situations]</i>	People Empowerment and Institutional Strengthening	SLOM AICHR					

F.1.13.	Strengthen ASEAN towards becoming a global leader in disaster management <i>[new; extracted from ASEAN Vision 2025 on Disaster Management]</i>	People Empowerment and Institutional Strengthening	ACDM AHA Centre					
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Strategic Goal <i>[ASEAN Vision 2045]</i>		G. A Community where women are empowered to participate fully and effectively in ASEAN Community-building and realise their full potential in its decision-making processes. [PARA 35]						
Objective <i>[ASEAN Core Elements]</i>		G.1. To ensure shared prosperity and connects the peoples of ASEAN especially the vulnerable groups, to opportunities and activities that will enhance social and economic wellbeing, advance recovery, and fulfil aspirations. [PARA 3]						
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
G.1.1.	Strengthen policies and action plan that better respond to the needs of women and girls in the region, and enhance capacities of sectoral bodies to undertake more and better initiatives that benefit women and girls. <i>[extracted with adjustment from the ASEAN Gender Mainstreaming Strategic Framework]</i>	People Empowerment and Institutional Strengthening	Lead: SOMSWD and ACW All ASCC Sectoral Bodies					
G.1.2.	Institutionalise support for intergovernmental strategies and process as well as ASEAN Member State's gender mainstreaming and gender equality initiatives <i>[extracted with adjustment from the ASEAN Gender Mainstreaming Strategic Framework]</i>	People Empowerment and Institutional Strengthening	ACW					
G.1.3.	Strengthen engagement of women's organisations in ASEAN consultation, planning, and implementation so that the perspectives and needs	People Empowerment and Institutional	ACW					

	of women and girls are better addressed better responded to. <i>[new; extracted with adjustment from the ASEAN Gender Mainstreaming Framework Goal 3]</i>	Strengthening						
G.1.4.	Institutionalise a clearly articulated and coordinated approach to gender equality <i>[combined and adjusted ASCC Blueprint B.2.ii and v with adjustment]</i>	Equitable Access for All	All Sectoral Bodies					
G.1.5.	Ensure inclusive, participatory and representative decision making and leadership at all levels with special attention to the needs of those in disadvantaged groups, including ethnic minority groups, children, youths, women, persons with disabilities, and the elderly/older persons <i>[ASCC Blueprint B.2.ix]</i>	Equitable Access for All	ACW ACWC SOMY SOMSWD					

Strategic Goal <i>[ASEAN Vision 2045]</i>		H. A Community where youth can meaningfully contribute to the strengthening of a dynamic, innovative, resilient ASEAN Community, and in addressing contemporary and emerging challenges, advancing sustainable socio-economic development, and reinforcing ASEAN awareness, values and identity. [PARA 36]						
Objective <i>[ASEAN Core Elements]</i>		H.1. To achieve an integrative Community that is participative, promotes social cohesion, and addresses the social and cross-sectoral trends and impacts of people flows and ideas in ASEAN, including the mainland, coastal and maritime development of the region. [PARA 2]						
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
H.1.1.	Strengthen the capacity and role of ASEAN youth in addressing contemporary and emerging challenges in the years to come by providing more opportunities for ASEAN youth through various approaches and platforms as well as increase the access and availability of decent work and job	People Empowerment and Institutional Strengthening	SOMY					

	market for the youth. <i>[new; extracted with adjustment from ASEAN Leaders' Statement on the Year of ASEAN Youth to Strengthen the Role of Youth in ASEAN Community-Building]</i>							
H.1.2.	Promote the role of ASEAN youth in regional and global creative industries and entrepreneurship, leadership programmes, respect for cultural diversity, and sustainable socio-economic development <i>[new; extracted with adjustment from ASEAN Leaders' Statement on the Year of ASEAN Youth to Strengthen the Role of Youth in ASEAN Community-Building]</i>	People Empowerment and Institutional Strengthening	SOMY					
H.1.3.	Enhance youth involvement and participation in ASEAN by promoting their active role in socioeconomic development and ASEAN Community-building, including intensifying interactions among ASEAN youth through exchange, scholarship, volunteerism internship, and fellowship programmes, fostering greater regional collaboration and understanding <i>[new; extracted combined statements from the ASEAN Leaders' Statement on the Year of ASEAN Youth to Strengthen the Role of Youth in ASEAN Community-Building]</i>	Stakeholder Engagement in ASEAN Processes	SOMY SOMED					

Strategic Goal <i>[ASEAN Vision 2045]</i>	H. A Community where youth can meaningfully contribute to the strengthening of a dynamic, innovative, resilient ASEAN Community, and in addressing contemporary and emerging challenges, advancing sustainable socio-economic development, and reinforcing ASEAN awareness, values and identity. [PARA 36]			
Objective <i>[ASEAN Core Elements]</i>	H.2. To achieve a resilient Community that promotes human security and increase peoples' resilience in responding to future health emergencies, crisis and disasters, impacts from climate change, emerging trends, and external challenges including the promotion of strong family institutions and youth as cornerstones of resilient societies in ASEAN. [PARA 4]			
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)

			Pillar Partners	Activity	Timeline	Participation	Expected Output	Status
				H.2.1.	Provide a platform for participation and further local and regional collaboration among the ASEAN youth towards biodiversity conservation climate change consciousness and action and disaster risk reduction initiatives through education and capacity building. <i>[new; extracted with adjustment from the ASEAN Declaration on the Adoption of the ASEAN Youth in Climate Action and Disaster Resilience Day]</i>	Stakeholder Engagement in ASEAN Processes	SOMY ASOEN ACDM ADRP ACB	
H.2.2.	Empower young people and communities in climate action and disaster resilience by engaging advocates, and establishing partnerships at all levels through relevant and appropriate strategies consistent with ASEAN Member States' respective national interests. <i>[new; extracted with adjustment from the ASEAN Declaration on the Adoption of the ASEAN Youth in Climate Action and Disaster Resilience Day]</i>	People Empowerment and Institutional Strengthening	SOMY ADRP					

Strategic Goal <i>[ASEAN Vision 2045]</i>	I. A Community that is proud of its identity and assumes ownership of the preservation, conservation and value creation of its cultural heritage, arts and traditions while also promoting cultural industries. [PARA 37]							
Objective <i>[ASEAN Core Elements]</i>	I.1. To foster ASEAN Identity where ASEAN continues to cooperate in raising ASEAN awareness and fostering ASEAN identity especially through strengthening people-to-people connectivity, fostering a culture of prevention, and promoting both inherited and constructed values as outlined in the Narrative of ASEAN Identity. ASEAN shall embrace diversity as one of the unique characteristics of ASEAN and further foster greater understanding, tolerance, mutual respect, solidarity, and a sense of regional agenda among the peoples of ASEAN in light of global and regional uncertainties. [PARA 8]							
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected	Status

							Output	
I.1.1.	Project ASEAN's visibility through comprehensive, multi-stakeholder branding efforts, which are represented by common ASEAN identifiers, such as ASEAN Day, ASEAN Flag, ASEAN Anthem and ASEAN Emblem. <i>[adjusted ASCC Blueprint E.1.x]</i>	Open and adaptive ASEAN	Lead: SOMCA Other remaining ASCC Sectoral Bodies					
I.1.2.	Increase ownership and deepen the sense of ASEAN identity and the spirit of belonging to ASEAN Community amongst students, children, youths and all stakeholders as part of strengthening ASEAN Community. <i>[adjusted ASCC Blueprint A.2.vi]</i>	Open and adaptive ASEAN	Lead: SOMED and SOMCA Other remaining ASCC Sectoral Bodies					
I.1.3.	Strengthen the ASEAN Community and ASEAN shared values by reinforcing ASEAN Identity through innovative policy initiatives both at the regional and national levels. <i>[new; extracted with adjustments from the Narrative of ASEAN Identity]</i>		Lead: ACCSM Other remaining ASCC Sectoral Bodies					
I.1.4.	Promote a dynamic, sustainable and inclusive ecosystem of stakeholders to foster greater understanding, tolerance and a sense of regional agendas' value-centric ASEAN identity and communities through forging partnerships. <i>[new; extracted with adjustment from the ASEAN Strategic Policy Framework on Promoting an Adaptive ASEAN Community of Greater Understanding, Tolerance and a Sense of Regional Agendas Among the Peoples of ASEAN]</i>	Open and adaptive ASEAN	Lead: SOMCA Other remaining ASCC Sectoral Bodies and relevant sectoral bodies from other ASEAN Pillars					
I.1.5.	Strengthen ASEAN identity and solidarity among the people through the use of digital information while focusing on the appreciation of shared and common denominators, such as history, folklores, culture, tradition, food, among others. <i>[new;</i>	Open and adaptive ASEAN	SOMRI SOMCA					

	<i>extracted with adjustment from the adopted The Narrative of ASEAN Identity]</i>							
I.1.6.	Strengthen ASEAN identity among villages community through the existing ASEAN Villages Network to increase the ownership especially in the rural areas. <i>[new; extracted with adjustment from the ASEAN Leaders Joint Statement on the Establishment of an ASEAN Villages Network]</i>	Open and adaptive ASEAN	SOMRDPE					
I.1.7.	Strengthen the culture of respect for diversity and unity through sustained efforts including inter-cultural and inter-religious dialogue <i>[new; extracted with adjustment from the second sentence of the ASEAN Core element para 8]</i>	Open and adaptive ASEAN	SOMCA SOMRI					
I.1.8.	Promote ASEAN globally through diverse approaches such as arts, musical gala, film festivals, and heritage programs, projecting a unified ASEAN voice in relevant global socio-cultural fora and negotiations. <i>[combined with adjustment from ASCC Blueprint E.1.iii and iv]</i>	Open and adaptive ASEAN	SOMCA SOMRI					
I.1.9.	Strengthen collaboration and multi-stakeholders' partnership to preserve and promote ASEAN Traditional Sports and Games at local, regional and international levels. <i>[new; extracted with adjustment from ASEAN Declaration on Fostering ASEAN Identity through the Safeguarding of Traditional Sports and Games (TSG) in the Modern World]</i>	Creative, Innovative, and Responsive ASEAN	SOMS SOMCA SOMRI					

[Strategic Goal] J. A Community that advances sports to contribute towards the growth of ASEAN as a sporting hub for excellence to promote peace, inclusion, health,

<i>[ASEAN Vision 2045]</i>		education and socio-economic development. [PARA 38]						
Objective <i>[ASEAN Core Elements]</i>		J.1. To ensure shared prosperity and connects the peoples of ASEAN especially the vulnerable groups, to opportunities and activities that will enhance social and economic wellbeing, advance recovery, and fulfil aspirations. [PARA 5]						
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
J.1.1.	Support the growth of sports industry and management with emphasis on high-performance sports through innovation and advancing stronger cooperation in sports science and capacity building as we work towards realising the potential of our athletes at international sports arenas as a means of nurturing ASEAN pride. <i>[new; extracted with adjustment from the ASEAN Declaration on Leveraging the Role of Sports in ASEAN Community-Building and Achieving the SDGs, Chiang Mai Declaration on Strengthening ASEAN-Japan Sports Cooperation towards 2030]</i>	Open and adaptive ASEAN	SOMS					
J.1.2.	Strengthen collaboration with relevant ASEAN Sectoral Bodies in promoting sports participation and physical activities across different age groups as an additional step towards a healthier and more active ASEAN Community. <i>[new; extracted with adjustment from the ASEAN Declaration on Leveraging the Role of Sports in ASEAN Community-Building and Achieving the SDGs]</i>	Open and adaptive ASEAN	SOMS SOMHD					
J.1.3.	Promote inclusive access to sports and recreation to increase participation among the local communities, including women, persons with disabilities, and other vulnerable groups by setting up more sports and recreation zones across ASEAN Member States with the engagement of local authorities and strengthen multi-stakeholder	Equitable Access for All	SOMS					

	partnership for sports infrastructure development, including in the context of promoting healthy lifestyle <i>[new; extracted with from the ASEAN Declaration on Leveraging the Role of Sports in ASEAN Community-Building and Achieving the SDGs]</i>							
J.1.4.	Strengthening the ecosystem for quality decent employment and entrepreneurial opportunities in sports for the youths of ASEAN such as through professional exchange, training, and other skills development programmes, as well as the advancement of and synergy between physical education and talent development. <i>[new; extracted with adjustment from the ASEAN Declaration on Leveraging the Role of Sports in ASEAN Community-Building and Achieving the SDGs, Chiang Mai Declaration on Strengthening ASEAN-Japan Sports Cooperation towards 2030]</i>	Equitable Access for All	SOMS SOMY SLOM					
J.1.5.	Strengthen knowledge exchange and professional capacity building for good governance and mechanisms in sports to enhance the growth of the sports industry, including by strengthening efforts in sports management, and sports science through cross-agency coordination, the use of technology, and multi-stakeholder collaboration. <i>[new; extracted with adjustment from ASEAN Declaration on Leveraging the Role of Sports in ASEAN Community-Building and Achieving the SDGs]</i>	People Empowerment and Institutional Strengthening	SOMS					

CROSS-PILLAR

Strategic Goal [ASEAN Vision 2045]		K. A nimble and resilient Community that is empowered in responding to future crises and long-term challenges. We continue to narrow development gaps through relevant initiatives and promote inclusive, participatory, and equitable access to economic opportunities [PARA 21; CROSS PILLAR]						
Objective [ASEAN Core Elements]		K.1. To ensure shared prosperity and connects the peoples of ASEAN especially the vulnerable groups, to opportunities and activities that will enhance social and economic wellbeing, advance recovery, and fulfil aspirations. [PARA 3]						
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
K.1.1.	Promote inclusive human capital development, economic self-reliance and sustainable livelihood, especially among the poor, women, youth, person with disability through access to quality higher education, transformative and industry-based programs and trainings, decent work, employment opportunities, and entrepreneurship. [adjusted ASCC Blueprint SM B.2.vi]	Equitable Access for All	SOMED SLOM IAI Task Force ACCMSME					
K.1.2.	Accelerate inclusive and sustainable socio-economic growth at the national and regional levels through multi-sectoral, multi-stakeholder and community-based approaches that guarantees access to social protection, economic empowerment and other opportunities for the poor and vulnerable towards eradicating multi-dimensional poverty. [combined with adjustment ASCC Blueprint SM B.2.vii and x]	Equitable Access for All	SOMRDPE SOMSWD					
K.1.3.	Establish and strengthen platforms and mechanisms that facilitate local, community-based approaches and inclusive participation, ensuring that diverse voices are heard and can contribute to and benefit from development initiatives, facilitating collaboration and cooperation among villages to expedite rural transformation, and enhancing	Equitable Access for All	SOMRDPE ASCN					

	access to markets for rural products, creating opportunities for these products to reach regional and international markets, thereby promoting economic growth in villages. <i>[extracted with adjustment from ASEAN Leaders Joint Statement on the Establishment of an ASEAN Villages Network]</i>							
K.1.4.	Mainstream Women's empowerment across ASEAN, including through the promotion of women's entrepreneurship, gender-responsive budgeting, and ensure the representation of women in decision making and leadership both in public and private sectors. <i>[new; extracted with adjustment from the Declaration on Building A More Sustainable, Inclusive and Resilient Future: Unlocking Women's Entrepreneurship In ASEAN; ASEAN Declaration on the Gender-Responsive Implementation of the ASEAN Community Vision 2025 and Sustainable Development; Action Agenda on Mainstreaming Women's Empowerment (WEE) in ASEAN; ASEAN Declaration on Gender Equality and Family Development; ASEAN Gender Mainstreaming Strategic Framework; Joint Statement of the Fourth ASEAN Ministerial Meeting on Women]</i>	Equitable Access for All	ACW ACWC SEOM SOM-AFMGM WC-FIN ACCMSME					

Strategic Goal <i>[ASEAN Vision 2045]</i>	K. A nimble and resilient Community that is empowered in responding to future crises and long-term challenges. We continue to narrow development gaps through relevant initiatives and promote inclusive, participatory, and equitable access to economic opportunities [PARA 21; CROSS PILLAR]							
Objective <i>[ASEAN Core Elements]</i>	K.2. To achieve a resilient Community that promotes human security and increase peoples' resilience in responding to future health emergencies, crises and disasters, impacts from climate change, emerging trends, and external challenges including the promotion of strong family institutions and youth as cornerstones of resilient societies in ASEAN. [PARA 4]							
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected	Status

							Output	
K.2.1.	Strengthen health systems to be resilient in the prevention, preparedness, and response to health-related hazards, including biological which incorporate biosafety and biosecurity concerns, chemical, radiological-nuclear hazards and emerging threats (<i>ASCC Blueprint SM D.2.i</i>)	A Safer ASEAN that is able to Respond to all Health-related Hazards including Biological, Chemical, and radiological-nuclear, and Emerging Threats	SOMHD SOM AMAF ADSOM-WG Network of ASEAN Chemical, Biological and Radiological (CBR) Defence Experts					
K.2.2.	Strengthen a whole-of-ASEAN approach in building resilience to disasters, including through enhancing institutional capacities, strengthening regional mechanisms, enhancing national and regional capacities in disaster health management, promoting regional standards related to disaster management, and enhancing policy coherence and synergy in disaster risk reduction, social protection, and sustainable development (<i>combined with adjustment from ASCC Blueprint SM D.1.i, D.1.ii, D.1.iv, D.1.v; and ASEAN Leaders' Declaration on Disaster Health Management and its Plan of Action; ASEAN Leaders' Declaration on Sustainable Resilience</i>).	A Disaster Resilient ASEAN that is able to Anticipate, Respond, Cope, Adapt, and Build Back Better, Smarter, and Faster	ACDM SOMSWD SOMHD ADRP					
K.2.3.	Enhance adaptation to climate change and reduce vulnerability by implementing nature-based solutions and ecosystem-based approaches [<i>extracted with adjustment from ASEAN Joint Statement on Climate Change to the 28th Session of the Conference of the Parties to the United Nations Framework Convention on Climate Change (UNFCCC COP)</i>]	A Climate Resilient ASEAN	ASOEN COM – AATHP SOMHD ACB ASCN FG-CE					
K.2.4.	Strengthen ASEAN's capability to address sustainable resilience and the enhancement of	A Disaster Resilient ASEAN	ACDM SOMHD					

	disaster management capabilities. <i>[new; extracted from ASEAN Leaders' Declaration on Sustainable Resilience; ASEAN Declaration on One ASEAN One Response, ASEAN Vision 2025 on Disaster Management, Bandar Seri Begawan Declaration on the Strategic and Holistic Initiative to Link ASEAN Responses to Emergencies and Disasters (ASEAN SHIELD)].</i>	that is able to Anticipate, Respond, Cope, Adapt, and Build Back Better, Smarter, and Faster	AHA Centre					
K.2.5.	Improve communication and linkages among ASEAN processes and mechanisms to swiftly and effectively prepare for and respond to emergencies and disasters, as well as, to optimise or streamline the use of existing measures and ASEAN processes <i>[new; extracted with adjustment from Bandar Seri Begawan Declaration on the Strategic and Holistic Initiative to Link ASEAN Responses to Emergencies and Disasters (ASEAN SHIELD)]</i>	A Disaster Resilient ASEAN that is able to Anticipate, Respond, Cope, Adapt, and Build Back Better, Smarter, and Faster	ACDM (including Role of SG as the ASEAN Humanitarian Assistance Coordinator) SOMHD					
K.2.6.	Enhance national and local capacity in undertaking measures to prevent, mitigate, prepare for, respond to and recover from disasters, including building resilience and reducing the impact of disasters by strengthening capacity at all levels for better protection of communities and their ability to minimise losses, and facilitate swift and effective recovery. <i>[new; extracted from the ASEAN Leaders' Declaration on Sustainable Resilience]</i>	A Disaster Resilient ASEAN that is able to Anticipate, Respond, Cope, Adapt, and Build Back Better, Smarter, and Faster	ACDM AHA Centre SOMHD					

Strategic Goal <i>[ASEAN Vision 2045]</i>	L. A green ASEAN that will be achieved through sustainable growth on land and in water, as we embrace the green economy and blue economy in the regional context, and strengthen ASEAN's position in promoting sustainability and climate responses [PARA 28; CROSS PILLAR]			
Objective <i>[ASEAN Core Elements]</i>	L.1. To achieve a sustainable community that advances a thriving, healthy and resilient ASEAN for this and future generations consistent with ASEAN's sustainability agenda and coherent with the Sustainable Development Goals and the post-2030 global development agenda. [PARA 6]			
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms /	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)

			Cross Pillar Partners	Activity	Timeline	Participation	Expected Output	Status
L.1.1.	Adopt good management practices and strengthen policies to address transboundary environmental issues, including pollution, illegal movement and disposal of hazardous substances and wastes, and in doing so, utilise existing regional and international institutions and agreements <i>[ASCC Blueprint C.1.iv.]</i>	Sustainable Climate	ASOEN COM-AATHP FG-CE					
L.1.2.	Enhance the implementation of regional agreements, such as the ASEAN Agreement on Transboundary Haze Pollution (AATHP), as well as strengthen capabilities of the ASEAN Coordinating Centre for Transboundary Haze Pollution Control. <i>[combined ASCC Blueprint C.1.ii and Second ASEAN Haze-Free Roadmap endorsed by COP-18 in 2023]</i>	Transboundary Haze Pollution Management	COM TWG TWG Mekong ATFP ACC THPC ASMC ASOEN					
L.1.3.	Strengthen public-private partnerships to promote the adoption of circular economy approaches for maximizing resource efficiency <i>[ASCC Blueprint C.4.i.]</i>	Sustainable Consumption and Production	ASOEN FG-CE					
L.1.4.	Enhance cross-sectoral cooperation to stimulate sustainable economy through promotion of green jobs and green skills including natural capital accounting. <i>[new; extracted with adjustment from the ASEAN Declaration on Promotion of Green Jobs for Equity and Inclusive Growth]</i>	Sustainable Production	SLOM SOMED ACCMSME					
L.1.5.	Accelerate biodiversity conservation and Mainstream biodiversity and climate change into the various development processes in ASEAN to provide opportunities for livelihood and economic development <i>[new; extracted with adjustment from ASEAN Leaders' Vision Statement on Partnership for Sustainability]</i>		ASOEN SOM-AMAF ACB					

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Strategic Goal [ASEAN Vision 2045]		L. A green ASEAN that will be achieved through sustainable growth on land and in water, as we embrace the green economy and blue economy in the regional context, and strengthen ASEAN's position in promoting sustainability and climate responses [PARA 28; CROSS PILLAR]						
Objective [ASEAN Core Elements]		L.2. To pursue digital transformation of society which will be inclusive, increase people-to-people connectivity whilst ensuring socio-economic benefits for all. ASEAN will harness digital innovation and accelerate new and existing work on digitalisation for social inclusion, shared identity, prepare for the future of work and education, ensure a safe and clean environment, strengthen health cooperation, enhance climate and disaster preparedness, and institutionalise sustainable digital transformation through policy coordination, technical cooperation, and capacity building efforts. [PARA 1]						
No	Strategic Measure / Action Line	Key Result Area	Responsible Bodies / Mechanisms / Cross Pillar Partners	Performance Measures (Note: Please do not provide inputs to Performance Measures in this phase of consultation)				
				Activity	Timeline	Participation	Expected Output	Status
L.2.1.	Implement a comprehensive strategy for sustainable urbanization in ASEAN by enhancing participatory and integrated approaches in urban planning and management, and strengthening the capacity of national and local institutions to effectively implement strategies and programs aimed at creating clean, green, and liveable cities. [combined and adjusted ASCC Blueprint C.2.i and ii]	Environmentally Sustainable Cities	ASOEN ASCN ACB					
L.2.2.	Leverage on private sector and community to have access to new and innovative financing mechanisms to address climate change biodiversity conservation, and transboundary haze pollution. [new; extracted with adjustment from ASEAN Investment Framework for Haze-free Sustainable Land Management; and the biodiversity component taken from ASEAN Joint Statement to the CBD COP 15]	Sustainable Climate	ASOEN COM-AATHP ACCC ACC THPC ASEAN-BAC AFCDM-WG					
L.2.3.	Intensify efforts in utilising and harnessing the full potential of science, technology, and innovation in strengthening climate and disaster resilience infrastructure for sustainable development by fostering collaboration between		ACDM ADRP COSTI					

	scientific institutions, technology providers, government agencies, and communities through promoting knowledge exchange, capacity building, and resource sharing <i>[new; extracted from ASEAN Leader's Declaration on Sustainable Resilience]</i>.							
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