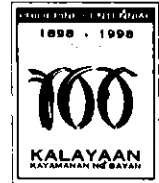




Republic of the Philippines  
**Department of Environment and Natural Resources**  
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929-66-20 • 929-66-33 to 35  
929-70-41 to 43



**AUG 15 1997**

**DENR SPECIAL ORDER**  
**NO. 97- 91**

**SUBJECT : ATTENDANCE OF DENR PERSONNEL TO A SEMINAR-WORKSHOP ON POLICY ANALYSIS**

In the interest of the service and in order to enhance the technical capability of selected DENR personnel, a Seminar-Workshop on Policy Analysis for Selected DENR Personnel shall be held on September 1 to 12 and 26, 1997 at the DENR-HRD Training Center. For this purpose, the following DENR personnel are hereby authorized to attend as participants:

- |     |                         |   |          |
|-----|-------------------------|---|----------|
| 1.  | Eleazar S. Alaira       | - | PSD/PPSO |
| 2.  | Fe G. Loo               | - | PSD/PPSO |
| 3.  | Monina C. Cunanan       | - | PSD/PPSO |
| 4.  | Roy Stephen Tolentino   | - | PSD/PPSO |
| 5.  | Noel O. Padilla         | - | SCD/PPSO |
| 6.  | Bella Nuñez             | - | SCD/PPSO |
| 7.  | Mariquit O. Cazeñas     | - | PPSO     |
| 8.  | Allan Barcena           | - | FMB      |
| 9.  | Alex Cheng              | - | FMB      |
| 10. | Annalisa Javier         | - | FMB      |
| 11. | Mary Ann C. Villegas    | - | MGB      |
| 12. | Helen T. Gaddi          | - | MGB      |
| 13. | Victor Balde            | - | LMB      |
| 14. | Rainier Balbuena        | - | LMB      |
| 15. | Bienvenido B. Maligalig | - | ERDB     |
| 16. | Ruben A. Callo          | - | ERDB     |
| 17. | Norma M. Molinyawe      | - | PAWB     |
| 18. | Janette L. Garcia       | - | PAWB     |
| 19. | Representative          | - | EMB      |
| 20. | Representative          | - | EMB      |

Travel expenses incidental to this activity shall be charged against the participants' respective offices subject to the usual accounting and auditing procedures. All other expenses including honoraria for resource persons and meals/snacks shall be shouldered by the Integrated Environmental Management for Sustainable Development (IEMSD) Programme.

This order takes effect immediately.

**DELFIN G. GANAPIN, JR.**  
**Undersecretary for Environment**  
**and Programs Development**

Recommending Approval:

**SABADO T. BATCAGAN**  
**Asst. Secretary for Planning and Policy**